

ANNUAL FINANCIAL REPORT 2024/25

FOR THE YEAR ENDED 31 JANUARY 2025





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ANNUAL FINANCIAL REPORT 2024/25

TRIDENT PARK

NOTABILE GARDENS,
NO. 4 - LEVEL 0,
MDINA ROAD, ZONE 2,
CENTRAL BUSINESS DISTRICT,
BIRKIRKARA CBD 2010, MALTA

Readers are reminded that the official statutory Annual Financial Report 2024/25, authorised for issue by the Board of Directors, is in European Single Electronic Format (ESEF) and is published on the Malta Stock Exchange portal <https://www.borzamalta.com.mt/>.

A copy of the Independent auditor's report issued on the official statutory Annual Financial Report 2024/25, is included within this document and comprises the auditor's report on compliance with the requirements of the European Single Electronic Format Regulatory Technical Standard (the ESEF RTS), by reference to Capital Markets Rule 5.55.6.

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CHAIRMAN'S STATEMENT

I am pleased to report to you on the positive financial results for the year ending 31st January 2025. This period covers the first year's trading of Trident Park Ltd as a fully operational business park. The results achieved confirm that this ambitious project has been a success story.

Group revenue increased by 31% from €4,216,000 to €5,520,000. The increase is largely due to the increase in occupancy at Trident Park. Occupancy levels reached 86% at the year end with additional prospective tenants negotiating new lease agreements. This is a remarkable achievement given the over-supply levels of office space at this time.

The Group profit before taxation increased from €1,295,000 to €4,376,000. This was mainly due to an increase in operational profit of €1,500,000 due to the rise in occupancy levels at Trident Park and the registering of an increase in the fair value of Trident House, a sizeable property located in Qormi and currently held as an 'investment property for future development'. Our financial statements show that both administrative costs and financial costs were contained and lower than last year.

In fact, when disregarding fair value gains the profit before tax was €2,376,000, more than three times that of the previous year (€710,000) highlighting the strong performance of the newly established Group.

The income tax charge for the year amounted to €1,107,000 of which €617,000 is a technical deferred tax charge that your Board of Directors considers it unlikely that it will be paid in the foreseeable future.

Given the Group's performance and the prospects of further increases in our profitability, your board is more than pleased to recommend the payment of a net dividend of €0.0119 per

share amounting to €500,000 to the Annual General Meeting for approval.

Regarding the rest of our portfolio, we have managed to increase our net revenue figures with several renewals of lease agreements with new tenants as well as current ones.

Trident House is a sizeable property currently housing Quintano Foods and Food Chain operations. The property offers multiple potential options for development. Currently management is studying options to determine the most advantageous to the company.

Your board has deemed it fit to revise the value of the property upwards by €2,000,000 to €20,000,000 following multiple offers received for an outright sale of the asset as well as a favorable final Court of Appeal decision on a long-standing court case involving a squatter who claimed ownership.

“...we have managed to increase our net revenue figures with several renewals of lease agreements with new tenants as well as current ones.”







The Group is well positioned to weather the current storm of an over supplied office market. Trident Park is offering a unique office campus that is green in its credentials and aesthetically pleasing to the eye. In fact, Trident Park has received widespread acclaim both nationally and internationally and won a good number of prestigious accolades listed in our CEO's report in this Annual Report. The high standards of design and environmentally friendly features have enabled the Group to negotiate above average rentals as those being obtained in the newly named 'Central Business District' formerly known as 'Mriehel'.

There can be no doubt that the conversion of Farsons old Brewery into the Trident Business Park has been a catalyst for other developers as well as the authorities to invest in the district. In the last 10 years the area has been upgraded under the management and direction of the Central Business District Foundation. Further upgrading is needed as the full potential of the area has still to be recognized.

Trident Park will ensure that it will continue to play its part as a team player and work for the benefit of all stakeholders and the community at large.

“Trident Park has received widespread acclaim both nationally and internationally and won a good number of prestigious accolades...”

Your board is committed to studying how best it can continue to increase shareholder value through judicious investments by applying sensible strategies which promote good values and enable your Group to lead through competitive edge.

I wish to congratulate the management team led by CEO Mr Charles Xuereb on the results achieved. They have been able to complete a €66 million project to the satisfaction of the board of Directors and showed great flexibility as managers of the business park.

Long may the venture provide all stakeholders with a satisfactory return.

Louis A. Farrugia
Chairman

29 May 2025

BOARD OF DIRECTORS



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- 1. Mr Louis A Farrugia – Chairman
- 2. Mr Roderick Chalmers
- 3. Mr Charles Borg
- 4. Mr Michael Farrugia
- 5. Mr Alberto Miceli Farrugia
- 6. Mr Andrea Stagno d’Alcontes
- 7. Mr Matthew Marshall
- 8. Mr Neil Psaila
- 9. Ms Nadine Magro – Company Secretary

BOARD OF DIRECTORS

Mr Louis A. Farrugia – Chairman
Mr Roderick Chalmers
Mr Charles Borg
Mr Michael Farrugia
Mr Alberto Miceli Farrugia
Prof. Avv. Alberto Stagno d'Alcontes
up to 23 May 2024

Mr Andrea Stagno d'Alcontes
from 23 May 2024
Mr Matthew Marshall
Mr Neil Psaila
Ms Nadine Magro – Company Secretary

BOARD COMMITTEES

REMUNERATION AND CORPORATE GOVERNANCE COMMITTEE

as from 3 May 2024 incorporating the Remuneration Committee, the Nomination Committee, and the Board Performance Evaluation Committee

Mr Charles Borg – Chairman
Mr Michael Farrugia
Mr Matthew Marshall
Prof. Avv. Alberto Stagno d'Alcontes
up to 23 May 2024
Mr Andrea Stagno d'Alcontes
from 23 May 2024

RELATED PARTIES TRANSACTION COMMITTEE

Mr Charles Borg – Chairman
from 3 May 2024
Mr Alberto Miceli Farrugia
Mr Matthew Marshall
from 3 May 2024

AUDIT COMMITTEE

Mr Roderick Chalmers – Chairman
Mr Charles Borg
Mr Neil Psaila
Mr Alberto Miceli Farrugia

SENIOR MANAGEMENT

Mr Charles Xuereb – Chief Executive Officer
Mr Andrea Mangion – Chief Financial Officer



Trident Team – Senior Management, Operations and Maintenance staff

CHIEF EXECUTIVE OFFICER’S REVIEW

This marks my eighth year reporting to you as the Chief Executive of Trident Estates plc since the Company was first listed on the Malta Stock Exchange in January 2018. I am pleased to present satisfactory results for the financial year ended 31 January 2025 (FY2025), highlighted by the execution of contracts on a number of new tenancies at Trident Park and a full year of occupancy for recent tenants across a number of other properties owned by the Group.

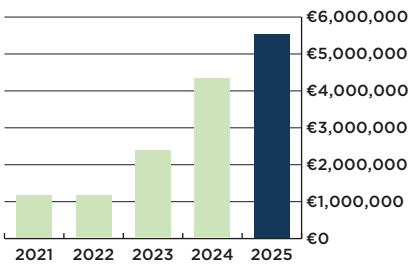
FINANCIAL RESULTS

For the financial year under review, the Group’s revenues reached €5.5 million, reflecting a notable increase of 31% compared to the previous year’s turnover of €4.2 million. This growth can be attributed to additional rental income streams from new tenants at Trident Park as well as improved rental agreements signed for a number of our other properties.

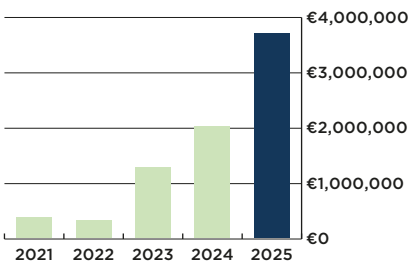
Operating profits for the year amounted to €3.7 million (FY2024: €2.2 million). Fair value gains for the year amounted to €2.0 million arising as a result of a favourable final Court of Appeal decision delivered during the year on a long-running dispute relating to Trident House, as well as an increasing number of serious parties interested in acquiring the property. This revaluation gain compares with a gain of €585,000 reported in the previous year on a number of other properties. Profit before taxation at €4.4 million improved significantly over the previous year total of €1.3 million. The tax charge for the year amounted to €1.1 million (FY2024: €243,000). The FY2025 tax charge includes a technical deferred tax expense of €617,000 which the Board considers is unlikely to be expended in the foreseeable future.

In view of the satisfactory results for the year the Board is proposing a final net dividend of €500,000.

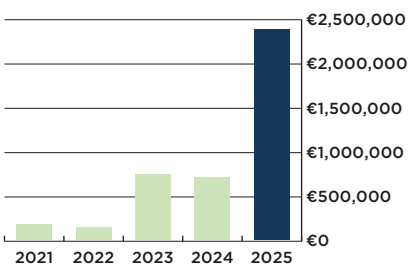
REVENUE



OPERATING PROFITS



PROFIT BEFORE TAX AND FAIR VALUE MOVEMENTS







Apex Dental Clinic

TRIDENT PARK

Throughout the current year, our team has been pleased to welcome several new tenants to our community, including distinguished organizations such as Elit'avia, Lidion Bank, and Starr Insurance. In addition, we successfully delivered office spaces for the European Union Agency for Asylum, which is now a significant tenant of our premium office facilities.

Our unwavering commitment to operational excellence remains a priority, as we have diligently fine-tuned the HVAC systems to ensure optimal comfort and efficiency. Furthermore, we continue to provide robust technical support to our incoming tenants, ensuring a seamless transition into their new spaces.

Interest in our campus remains robust, with a steady influx of inquiries from prospective tenants. This enthusiasm has led to numerous onsite viewings and comprehensive presentations, showcasing the exceptional opportunities available within our property.

We have also been actively engaged in hosting a wide range of events at the Trident Park Conference Hall and the Lewis V. Farrugia boardroom. Numerous tenants utilise our facilities

for their board meetings, particularly appreciating the use of the carefully restored original Farsons boardroom. This elegantly appointed space has been appropriately named in honour of Lewis V. Farrugia, celebrating his visionary contribution to post-war Malta. The boardroom offers a distinctive ambiance complemented by cutting-edge audiovisual capabilities.

Additionally, several external companies, organizations and associations have hosted diverse conferences and events at the Trident Park Conference Hall, attracting significant attendances. Our conference hall is equipped with advanced audiovisual technology, including a 15-squaremeter LED wall, and can accommodate up to 170 participants, making it an ideal venue for both small meetings and larger gatherings.

Other facilities at Trident Park include:

Apex Dental

With over 35 years of experience in the dental field, Dr. Jonathan Mifsud leads the team at Apex Dental with a commitment to delivering personalised care to every patient. The clinic is dedicated to exploring innovative technologies, offering a comprehensive



range of services that includes routine check-ups, Clear Aligners, Implantology, Physiotherapy by Body Mechanics and various other treatments.

Truxton Fitness

Truxton Fitness is a leading fitness facility that provides a wide array of services specifically designed to support individual health and wellness goals. Its mission is to make fitness accessible to everyone, irrespective of their starting point. The facility is thoughtfully constructed to cater to various fitness levels, fostering a nurturing community that welcomes all, ranging from experienced athletes to those embarking on their fitness journey. With a friendly atmosphere that promotes personal development and accomplishment, the dedicated staff, coupled with an extensive selection of equipment and classes, is committed to assisting individuals in reaching their fitness objectives while nurturing a sense of community. The certified trainers are committed to offering ongoing support throughout, employing evidence-based methods to improve physical performance and overall health.

Sireni Childcare

Sireni Childcare, operated by Vista Coop, prioritises the holistic development of children, achieved through effective collaborations with parents and the community. The operator believes that ongoing and authentic communication with parents plays a significant role in shaping education and ensuring that children are supported in becoming successful self-learners. Our facilities surpass the established standards for childcare. Infants are cared for in a dedicated room, while toddlers up to three years old enjoy access to fully equipped rooms. The outdoor area is thoughtfully designed to provide a variety of learning experiences and opportunities for sensory-motor development. The current activities at Sireni Childcare are rooted in the emergent curriculum concept and align with the Reggio Emilia approach. The program is focused on nurturing and enhancing children's development in a safe and enjoyable environment. Qualified early childhood educators inspire children to believe in their potential and capabilities, fostering independence and resilience while facilitating their emotional and social growth. This is achieved through rich, meaningful learning experiences tailored to meet each child's individual needs.





MASP Awards 2023

AWARDS

Trident Park has received widespread acclaim at numerous prestigious award ceremonies, achieving recognition both nationally and internationally. The project has garnered several accolades, including:

Winner

- Building Awards - International Project of the Year : Winner (2024);
- The Chicago Athenaeum/The European Centre: International Architecture Award: Winner (2024);
- Swiss BLT Built Design Awards - Architectural Design - Mixed-Use Building: Winner (2024);
- World Architecture Festival Awards - Best Use of Colour prize: Winner (2024);
- MASP (Malta Architectural and Spatial Planning) Rehabilitation & Conservation Award: Winner - The Brewhouse (2023);
- XVII Din I-Art Ħelwa Architectural Heritage Awards: esteemed Judge Maurice Caruana Curran Award recognizing its exceptional quality, historical significance, and community impact;
- XVII Din I-Art Ħelwa Architectural Heritage Awards: Prix d'Honneur for the Regeneration of an Area (2023), emphasizing its role as a beacon of architectural rejuvenation;
- Architecture Photography Masterprize - Industrial Exteriors: Winner (2023);
- The Green Apple Environment Award for Beautiful Buildings: Silver Winner (2023), for its commitment to environmental sustainability;

- World Architecture Festival X Award - Future Projects - Re-Use: Winner (2022), which further solidifies the project as a pioneer in adaptive reuse, celebrating its respect for architectural heritage and sustainability;

Commendation/Special Mention

- International Civic Trust Award: Highly Commended (2024) - praising its architectural excellence and the revitalization of a cultural heritage site in Malta;
- Architizer A+ Award - Commercial Adaptive Reuse Projects: Special Mention (2024);
- MASP (Malta Architectural and Spatial Planning) Commercial and Public Buildings Award: Special Mention - Trident Park (2023);
- Architecture Photography Masterprize - Industrial Interiors: Honorable Mention (2023) - highlighting its innovative design and seamless integration of different functionalities;
- Architecture MasterPrize - Mixed Use: Honorable Mention (2023);

Finalist/Shortlisted

- Premju Galizia Heritage Preservation Award: Finalist (2024);
- World Architecture Festival Awards - Completed Buildings: Creative Reuse: Shortlist (2024);
- The PLAN Award - Completed Projects - Office & Business: Shortlist (2023);
- World Architecture Festival Awards - Future Projects - Commercial Mixed-Use: Shortlist (2022);





PROJECT MANAGEMENT

Our engagement with clients and tenants involves a diverse range of responsibilities, including lease negotiations, collaboration with suppliers, and the careful implementation of office finishes. At the core of our mission is tenant satisfaction. By gaining a comprehensive understanding of tenant requirements, we strive to ensure that every facet of the office environment is in harmony with the vision and needs of those who occupy it.

Driven by a sharp attention to detail and a commitment to accuracy, every component of the office space is thoughtfully designed to surpass our tenants' expectations. We are dedicated to establishing a new benchmark for contemporary workspaces, where comfort, practicality, and aesthetic appeal come together in perfect harmony.

AMENITIES

As noted above, the Trident Park Conference Hall and the Lewis V. Farrugia Boardroom are becoming increasingly popular venues, hosting a variety of activities such as annual general meetings (AGMs), conferences, events, brainstorming sessions, board meetings, and a variety of catering functions. We have received exceptionally positive feedback from guests who have expressed their satisfaction with the facilities available at the venue. Attendees have been thoroughly impressed by the environment, the high level of service provided by our attentive

staff, and the quality of the food offered. It is gratifying to see our spaces being recognized for their excellence, and we are committed to maintaining this standard as we continue to welcome diverse gatherings in the future.

THE OFFICE MARKET

The office market in Malta is currently facing difficulties associated with oversupply as a number of new properties came on to the market over a fairly concentrated period of time. This situation coincided with the rising trend of remote working.

In today's market environment, potential tenants seek the flexibility of remote work options. In an employee-driven market, organizations that do not provide this flexibility often struggle to recruit and retain talent.

Notwithstanding these challenges, at the time of writing occupancy levels at Trident Park have reached 86% – a tribute to the quality of the development and the facilities on offer.

GOING FORWARD

As we collaborate with new tenants to occupy their leased office spaces in the coming months, we will maintain our commitment to achieving operational excellence. In the coming year, we will strive to attract further high quality tenants in our quest to let the remaining spaces at Trident Park.





Render of Fortizza by prospective new tenant

OTHER PROPERTIES

FORTIZZA

Sliema Fort Company Limited is a subsidiary of Trident Estates plc and holds the emphyteutical rights to the Sliema Fort Point Battery, commonly known as Il-Fortizza, situated on Tower Road in Sliema.

Formerly known as Fort Sliema, this structure was one of four coastal fortifications built between 1872 and 1876 and is classified as a grade 1 listed building. By 1903, the Fort transitioned from a coastal battery to a searchlight position, and a high observation tower was constructed.

In the 1970s, the premises were converted into a catering establishment and were taken over by Sliema Fort Company Ltd in 1998. The fort, primarily constructed from soft Globigerina limestone, currently exhibits significant salt deterioration and is in urgent need of professional restoration.

The Company plans to undertake a restoration project for the building, representing a significant investment. We aim to enhance the premises for the enjoyment of the wider community. Meanwhile, we are in advanced discussions with a prospective new tenant who is committed to making a substantial capital investment in the property. This, in conjunction with the restoration efforts, are expected to revitalize the premises as a highly sought-after destination.



Trident House aerial view

TRIDENT HOUSE

The Trident House property located on the outskirts of Qormi is currently leased to a related entity, with the tenant anticipated to vacate the premises in 2026. We are presently exploring options for the site following the tenant's departure.

The potential of this site has attracted attention from various third parties, leading to several inquiries and expressions of interest. The Board is currently evaluating these inquiries as part of an ongoing strategic review.





BURGER KING PACEVILLE

In the final quarter of 2025, we will be closing the outlet on Wilga Street in Paceville to undertake essential repairs to the property. It is estimated that these works will take approximately 6 months to complete. In the meantime, we are negotiating a new lease agreement with Food Chain Limited that would come into effect following the completion of the necessary repairs.

FUTURE DEVELOPMENT

Following the successful completion of Trident Park, which has achieved an impressive occupancy rate of 86%, our shareholders and financial intermediaries are understandably inquiring about the next project for Trident Estates.

As mentioned in my report, we have been actively engaged in welcoming tenants and refining our operations to achieve excellence. Additionally, we have addressed various issues across our portfolio of other properties, including plans for the Burger King outlet in Paceville, the Fortizza, and Trident House.

Acknowledging the opportunities for growth, we are presently in an initial study phase to investigate potential developments, for which we have brought on board advisors. An important question arises regarding the type of project that would be suitable at this moment, considering the current and anticipated market conditions. This study remains in its preliminary phase, and any future projects or development plans will require independent consideration by the Board and Shareholders. In the interim, the concept design phase will be succeeded by comprehensive feasibility studies

and assessments that will, among other things, aim to ascertain estimated costs, funding needs, and expected returns.

The upcoming year is certainly poised to be a busy one!

CONCLUSION

To summarize, our performance over the past year has met our expectations and highlighted our team's resilience and steadfast commitment to excellence. And we are delighted that the Board, following many years of heavy capital expenditure, feels able, for the first time, to declare a modest dividend. While we celebrate our achievements, we are acutely aware that the road ahead necessitates resilience and an ability to adapt and grow.

Consequently, we are engaged in an ongoing and thorough strategic review to ensure success in what is a dynamic market environment. We are excited about the opportunity to shape a future that not only meets but surpasses our collective aspirations.

I would like to express my heartfelt gratitude to everyone who has played a role in the success of Trident Park – including the executive team, our consultants, contractors, and suppliers – too numerous to mention individually. I am also thankful to the Chairman and the Board of Directors; it is an honour to be entrusted with this responsibility. A special thanks goes to our Chairman for his insightful guidance and vision, as well as to my dedicated team. Their steadfast support, expertise, and hard work have been crucial in establishing Trident Estates as Malta's leading real estate group of companies.



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DIRECTORS' REPORT

The Board of Directors is pleased to present their report and the Group's audited consolidated financial statements for the year ended 31 January 2025 (FY 2025).

PRINCIPAL ACTIVITIES

Trident Estates plc (the "Company") and its subsidiaries (the "Group") are property investment companies that own and manage property for rental and investment purposes. The Group is now embarking on studies for future projects.

REVIEW OF THE BUSINESS

Trading performance

The Group's revenue rose significantly by 31% to €5,520,000 from €4,216,000 in 2024. This increase is mainly due to higher occupancy at Trident Park. Additionally, some leases within the Group were terminated during the year and replaced with more favourable rates and for a longer duration.

The increased occupancy at Trident Park allowed the Group to recoup a greater proportion of the common area costs, thus reducing direct costs to €635,000 (2024: €758,000). The Group's operating and administrative costs also decreased to €1,270,000 (2024: €1,308,000) as a result of a lower impairment charge on receivables. The combination of increased revenue and contained costs resulted in an operating profit of €3,706,000, a 68% increase over the prior year (2024: €2,206,000).

The Group's finance costs decreased to €1,330,000 (2024: €1,496,000) whilst borrowings increased marginally to €28.3 million (2024: €27.6 million). The decrease in borrowing costs resulted from lower interest rates on existing bank facilities over the second half of FY2024. The Group also registered a fair value gain of €2 million in FY2025 on the Trident House property (2024: €585,000 on other properties).

The Group's profit before tax increased to €4,376,000 (2024: €1,295,000) in part due to the fair value gains. When disregarding fair value gains, the profit before tax of €2,376,000 (2024: €710,000 excluding fair value gains) marks a substantial improvement of more than 3 times that of the prior year, highlighting the Group's strong performance for the year. The income tax charge for the year amounted to €1,107,000 (2024: €243,000) of which €617,000 is a technical deferred tax charge that the Board considers is unlikely to be expended in the foreseeable future. The total comprehensive income for the year amounted to €3,269,000, or €1,469,000 excluding fair value gains (2024: €1,052,000, or €526,000 excluding fair value gains).

Shareholder's equity as at the year-end amounted to €64 million (2024: €60.8 million). The Group continued to draw down modestly on available bank facilities, resulting in bank borrowings increasing to €28.3 million (2024: €27.6 million) in order to fund retentions and other works on the Trident Park development.

As at year end, the Group had available undrawn bank facilities totalling €1.9 million (2024: €4 million) which will be used to cover any works on the Trident Park project, as well as funding the general working capital requirements of the Group.

Investments and property interests

Trident Park

As at the financial year end, Trident Park's physical occupancy reached 83%, with 86% contracted as at the time of this Annual Financial Report being issued. The Board and Management are pleased to have reached this occupancy level given the continuing levels of over-supply in the office market sector at this time as a result of a substantial amount of new stock coming on the market. It is noteworthy that the Group managed to reach this occupancy level without compromising its rental rates. The revenue of Trident Park for the year amounted to €4 million, a significant portion of the Group's €5.5 million total revenue.

Trident House

Trident House is the second largest asset in the Group's portfolio by value and size. The property offers multiple potential options, including sale or redevelopment, each with distinct financing requirements and opportunities to enhance shareholder returns. The Board has commissioned an independent review of the property's development potential and has also received several ongoing market inquiries. Currently, Management is evaluating all options to determine the most strategically advantageous use of this property. The Board has also deemed it fit to revise the value of the Trident House property upwards by €2 million to €20 million following offers received for an outright sale of the asset, as well as a favourable final Court of Appeal decision on a long-standing court case involving a squatter who claimed ownership of an area of the property.

Fortizza (Sliema Point Battery)

The Sliema Point Battery is an artillery battery constructed by the British in the 1870s along the Sliema waterfront. The property is leased to the Group on a temporary emphyteusis with 38 years remaining. The premises are sublet to a restaurant operator, with the lease being extended for a short term on an interim basis.

Management is currently in the process of concluding a lease with a new tenant that will be introducing a new concept to the property. An application by the Group has been lodged with the Planning Authority for the restoration of the façade, which is estimated to incur a capital cost of around €1.2 million. Management is exploring different means of financing this investment. An additional application has been submitted to the Planning Authority by the prospective tenant for the refurbishment, finishing and furnishing of the interior - a total refit that will involve a significant capital spend on the part of the tenant.

OUTLOOK FOR FINANCIAL YEAR ENDING 31 JANUARY 2026

The commercial real estate market in Malta, particularly for office space, continues to be over-supplied and landlords and developers are reducing their rates in an attempt to attract or retain tenants. This has resulted from an increase in stock of commercial space coming on the market following the completion of several large scale projects over a relatively concentrated period of time. This coincided with a change in employment practices as an increasing number of employers embraced the work from home culture.

Fortunately, the Group has been well-positioned to weather these challenges having developed a unique office campus that is green and of a high standard. Increasingly, discerning tenants are looking for buildings that have high green credentials to align with their Environment, Social & Governance (ESG) requirements. With the Trident Park development the Group has capitalised on this trend, as evidenced by its high occupancy during a time when supply of commercial space, even in the Central Business District, exceeds the demand. Trident Park has in fact contributed significantly to the upgrading of the Central Business District and has long been a strong supporter of the area's infrastructural enhancement. The location still has some way to go to realise its ambition as the premier Business District of Malta, although commendable strides have been made in recent years, with Trident Park becoming a landmark building within the area.

The above factors will shape the Group's strategy going forward, as Management seeks to identify and evaluate potential future investment opportunities and to build on the Group's success. The Group is currently in a strong financial position and is performing well, and the Board remains optimistic about the Group's performance over the coming financial year as it works on potential projects as part of an ongoing strategic review.

FINANCIAL RISK MANAGEMENT

The Group's and Company's activities expose it to a variety of financial risks, including market risk (such as fair value interest rate risk and cash flow interest rate risk), credit risk and liquidity risk. Refer to Note 2 in these financial statements.

PROPERTY VALUE RISK AND EXPOSURE TO GENERAL MARKET CONDITIONS

Property values, including the health of the commercial property rental market, are affected by changing demand, changes in general economic conditions, changing supply within a particular area of competing space and attractiveness of real estate relative to other investment choices. Other factors such as changes in planning and tax laws, and interest and inflation rate fluctuations would also have an impact on capital values and income streams of properties. The Company monitors all these factors, and seeks advice accordingly, as it manages its property portfolio.

DIVIDENDS AND RESERVES

The statements of comprehensive income are set out on page 38.

The Board of Directors did not declare an interim dividend during the financial year just ended (2024: nil). The Board will be proposing the payment of a final net dividend amounting to €500,000, equivalent to €0.0119 per share, at the upcoming Annual General meeting. Subject to AGM approval, the dividend will be paid to shareholders on the 26 June 2025.

Retained earnings carried forward at the reporting date amounted to €7.4 million (2024: €5.9 million) for the Group and €5.6 million (2024: €5.3 million) for the Company.

DIRECTORS

The Directors who held office during the year were:

Louis A. Farrugia – *Chairman*
Alberto Miceli Farrugia
Prof. Avv. Alberto Stagno d'Alcontres (up to 23 May 2024)
Charles Borg
Michael Farrugia
Roderick Chalmers
Andrea Stagno d'Alcontres (from 23 May 2024)
Matthew Marshall
Neil Psaila

STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Directors are required by the Maltese Companies Act, 1995 to prepare financial statements which give a true and fair view of the state of affairs of the Group and the parent Company as at the end of each reporting period and of the profit or loss for that period.

In preparing the financial statements, the Directors are responsible for:

Statement of Directors' responsibilities for the financial statements

- ensuring that the financial statements have been drawn up in accordance with International Financial Reporting Standards as adopted by the EU;
- selecting and applying appropriate accounting policies;
- making accounting estimates that are reasonable in the circumstances;
- ensuring that the financial statements are prepared on the going concern basis unless it is inappropriate to presume that the Group and the parent Company will continue in business as a going concern.

The Directors are also responsible for designing, implementing and maintaining internal control as necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and that comply with the Maltese Companies Act, 1995. They are also responsible for safeguarding the assets of the Group and the parent Company and hence for

taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements of Trident Estates plc for the year ended 31 January 2025 are included in the Annual Report 2024/25, which is published on the Malta Stock Exchange website and on the Company's website. The Directors are responsible for the maintenance and integrity of the Annual Report on the website in view of their responsibility for the controls over, and the security of, the website. Access to information published on the Company's website is available in other countries and jurisdictions, where legislation governing the preparation and dissemination of financial statements may differ from requirements or practice in Malta.

The Directors confirm that, to the best of their knowledge:

- the financial statements give a true and fair view of the financial position of the Group and the parent Company as at 31 January 2025, and of the financial performance and the cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the EU; and
- the Annual Report includes a fair review of the development and performance of the business and the position of the Group and the parent Company, together with a description of the principal risks and uncertainties that the Group and the parent Company face.

GOING CONCERN BASIS

After making appropriate enquiries, at the time of approving the financial statements the Directors have determined that there is reasonable expectation that the Group and the parent Company have adequate resources to continue operating for the foreseeable future and to meet their liabilities as and when they fall due. For this reason, the Directors have adopted the going concern basis in preparing the financial statements. Reference is made to the commentary above relating to the outlook for financial year ending 31 January 2026.

SHAREHOLDER REGISTER INFORMATION PURSUANT TO CAPITAL MARKETS RULE 5.64

Share capital information of the Company is disclosed in Note 10 of the financial statements on page 56.

The issued share capital consists of one class of ordinary shares with equal voting rights attached and freely transferable.

The list of shareholders holding 5% or more of the equity share capital is disclosed in this Annual Report.

Every shareholder owning twelve (12%) of the ordinary issued share capital of the Company or more shall be entitled to appoint one director for each and every twelve per cent (12%) of the ordinary share capital owned by such shareholder and such shareholder may remove, withdraw or replace such director at any time. Any appointment, removal, withdrawal or replacement of a director to or from the Board shall take effect upon receipt by the Board or the Company secretary of a notice in writing to that effect from the shareholder owning twelve per cent (12%) of the ordinary issued share capital of the Company or more. Any remaining fractions will

be disregarded in the appointment of the said directors but may be used in the election of further directors at an Annual General Meeting. The Chairman is appointed by the directors from amongst the directors appointed or elected to the Board.

The rules governing the appointment, election or removal of directors are contained in the Company's Articles of Association, Articles 93 to 101. An extraordinary resolution approved by the shareholders in the general meeting is required to amend the Articles of Association.

The powers and duties of directors are outlined in Articles 84 to 91 of the Company's Articles of Association. In terms of Article 12 of the said Articles of Association, the Company may, subject to the provisions of the Maltese Companies Act, 1995 acquire or hold any of its shares.

The Company does not have a Collective Agreement regulating redundancies, early retirement, resignation or termination of employment of employees. No employment contracts are in place between the Company and its directors, except as disclosed in the Remuneration Report.

It is hereby declared that, as at 31 January 2025, the Company is not party to any significant agreement pursuant to Listing Rules 5.64.10.

Furthermore, the Board declares that the information required under Listing Rules 5.64.5 and 5.64.7 is not applicable to the Company.

AUDITORS

The auditors, PricewaterhouseCoopers, have indicated their willingness to continue in office, and a resolution for their re-appointment will be proposed at the Annual General Meeting.

Signed on behalf of the Board of Directors on 29 May 2025 by Louis A. Farrugia (Chairman) and Roderick Chalmers (Director) as per the Directors' Declaration on ESEF Annual Financial Report submitted in conjunction with the Annual Financial Report.

Registered address:

Trident Park

Notabile Gardens, No.4 – Level 0,
Mdina Road, Zone 2
Central Business District, Birkirkara CBD 2010
Malta

Nadine Magro

Company Secretary

29 May 2025

CORPORATE GOVERNANCE STATEMENT

A. INTRODUCTION

This statement is being made by Trident Estates plc (“TE”) pursuant to Capital Markets Rules and sets out the measures taken to ensure compliance with the Code of Principles of Good Corporate Governance (the Code) contained in Appendix 5.1 to Chapter 5 of the said rules. In terms of Listing Rule 5.94, TE is obliged to prepare a report explaining how it has complied with the Code.

TE acknowledges that the Code does not prescribe mandatory rules but recommends principles so as to provide proper incentives for the Board and TE’s management to pursue objectives that are in the interests of the Company and its shareholders.

TE adheres to generally accepted standards of good corporate governance encompassing the requirements for transparency, proper accountability, and the fair treatment of shareholders. The Board has therefore endorsed the Code of principles and adopted it. As demonstrated by the information set out in this statement, together with the information contained in the Remuneration Report, TE believes that it has, save as indicated in the section entitled Non-compliance with the Code, applied the principles in compliance with the provisions of the Code. In the Non-compliance section, the Board indicates and explains the instances where it has departed from or where it has not applied the Code, as allowed by the Code.

B. COMPLIANCE WITH THE CODE

Principle 1: The Board

The Board’s role and responsibility is to provide the necessary leadership, to set strategy and to exercise good oversight and stewardship. In terms of the Memorandum of Association of TE, the affairs of the Company are managed and administered by a board composed of eight directors.

The Board is in regular contact with the Chief Executive Officer through the Chairman in order to ensure that the Board is in receipt of timely and appropriate information in relation to the business of TE and management performance. This enables the Board to contribute effectively to the decision-making process, whilst at the same time exercising prudent and effective controls. Directors are provided prior to each meeting with the necessary information and explanatory data as may be required by the particular item on the agenda. Comprehensive financial statements are also provided as necessary. The Company uses the services of external legal advisors. The Directors are entitled to seek independent professional advice at any time at the Company’s expense where necessary for the proper performance of their duties and responsibilities.

All Board Members are accountable for their performance to shareholders and other stakeholders, attend regular Board Meetings and allocate sufficient time to perform their duties. The

Board ensures integrity of transparency, operational controls and compliance with the relevant laws.

The Board delegates specific responsibilities to a number of committees, notably the Related Party Transactions Committee, the Audit Committee, and the Remuneration and Corporate Governance Committee. Further detail in relation to the committees and the responsibilities of the Board is found in Principles 4 and 5 and 8 of this statement.

Corporate Governance is considered as a constitutive element intertwined in all discussions and decisions undertaken at the level of the Board and its Committees. This element had been fundamental in creating the corporate culture of the Company, setting the right tone at the top.

Principle 2: Chairman and Chief Executive Officer

The Memorandum and Articles of Association of TE provides for the Board to appoint from amongst its Directors a Chairman and a Vice-Chairman.

The Chairman is responsible to lead the Board and set its agenda, ensure that the Directors of the Board receive precise, timely and objective information so that they can take sound decisions and effectively monitor the performance of the Company, ensure effective communication with shareholders and encourage active engagement by all members of the Board for discussion of complex or contentious issues.

The role of the Chief Executive Officer is to ensure effective overall management and control of Group business and proper co-ordination of the activities undertaken by the Group, and is responsible:

1. for the formulation and implementation of policies and strategy as approved by the Board;
2. to achieve the objectives of the Group as determined by the Board;
3. to devise and put into effect such plans and to organise, manage, direct, and utilise the human resources available and all physical and other assets of the Group so as to achieve the most sustainable, economical efficient use of all resources and the highest possible profitability in the interest of the shareholders and all other stakeholders, whilst respecting environmental and social factors.

The Chief Executive Officer reports regularly to the Board on the business and affairs of the Group and the commercial, economic and other challenges facing it. He is also responsible to ensure that all submissions made to the Board are timely, give a true and correct picture of the issue or issues under consideration, and are of high professional standards as may be required by the subject matter concerned.

The Chairman also chairs Executive Committee Meetings, during which operational issues are discussed.

The above arrangements provide sufficient delegation of powers to achieve effective management. The organisational structure ensures that decision making powers are spread wide enough to allow proper control and reporting systems to be in place and maintained in such a way that no one individual or small group of individuals actually has unfettered powers of decision.

Principle 3: Composition of the Board

Each member of the Board offers core skills and experience that are relevant to the successful operation of the Company. Whilst relevance of skills is key, a balance between skills represented is sought through the work of the Remuneration and Corporate Governance Committee to ensure that there is an appropriate mix of members with diverse backgrounds.

The Board is composed of a Chairman, and seven other Non-Executive Directors.

EXECUTIVE DIRECTORS

Mr Louis A. Farrugia – Chairman

NON-EXECUTIVE DIRECTORS

Mr Neil Psaila

Mr Charles Borg

Mr Roderick Chalmers

Mr Michael Farrugia

Mr Alberto Miceli Farrugia

Mr Matthew Marshall

Prof Avv. Alberto Stagno d’Alcontres – up to 23rd May 2024

Mr Andrea Stagno d’Alcontres – from 23rd May 2024

The Chief Executive Officer attends all board meetings, albeit without a vote, in order to ensure his full understanding and appreciation of the Board’s policy and strategy, and so that he can provide direct input to the Board’s deliberations. The Board considers that the size of the Board, whilst not being large as to be unwieldy, is appropriate, taking into account the size of the Company and its operations. The combined and varied knowledge, experience and skills of the Board members provide a balance of competences that are required and add value to the functioning of the Board and its direction to the Company.

It is in the interest of each of the three major shareholders (who are the original promoters of the Company) to nominate as directors, knowledgeable, experienced and diligent persons.

Apart from this, informal arrangements, which do not infringe on their rights as shareholders, exist for consultation prior to any changes in the membership of the Board, as well as to assist in the identification of suitable persons who can be nominated for election by the other shareholders at general meetings, and who can bring in an independent viewpoint and particular knowledge to the deliberations of the Board. Family relationships among Directors, the Directors’ interest in the share capital of the Company as disclosed in the Shareholder Information and the commonality of

Directors with Simonds Farsons Cisk plc (“SFC”) with which the Company maintains contractual relationships, represent potential conflicts of interest.

This notwithstanding, all Directors are considered to be independent in that they do not hold any relationship with the Company, a controlling shareholder or their management which creates a conflict of interest such as to impair their judgement.

This has been ensured through the implementation of the following measures:

- i. Disclosure and Exclusion: a Director is obliged to disclose any matter that may give rise to a potential or actual conflict. Upon such disclosure, the Director shall be excluded from all deliberations and voting in relation to the relevant matter; provided, however, that such exclusion shall not preclude the Director from being present at the meeting during which the matter is discussed;
- ii. Related Party Transaction Committee: with regards to any transactions which may be determined to be related party transactions, such transactions are referred to and dealt by the Related Party Transaction Committee (the “Committee”). Consistent with the principles applicable at the Board level, any Director who is a related party in respect of a particular transaction shall not participate in the Committee’s deliberations or decision-making regarding the transaction. Notwithstanding the foregoing, such Director shall not be precluded from attending the meeting at which the matter is considered. Furthermore, due to the fact that the most frequent matters on which a related party transaction may arise would be in relation to a transaction with SFC, the Committee is made up of Directors who are different members from the boards of SFC and the Company respectively;
- iii. Continuing Conflict: a Director having a continuing material interest that conflicts with the interests of the Company is obliged to take effective steps to eliminate the grounds for conflict and should this not be possible, said Director is encouraged to consider resigning
- iv. Separation of Family Interests: there are no ties or relationships between management and the Directors

Principles 4 and 5: The Responsibilities of the Board and Board Meetings

The Board meets regularly every month apart from other occasions as may be needed. Individual directors, apart from attendance at formal board meetings, participate in other ad hoc meetings during the year as may be required, and are also active in board sub-committees as mentioned further below, either to assure good corporate governance, or to contribute more effectively to the decision-making process.

Meetings held:	12
Members Attended	
Mr. Louis A. Farrugia – Chairman	12
(1 of which attended by an alternate director Mr Benjamin Borg)	

Mr Neil Psaila	12
Mr Charles Borg	12
Mr Roderick Chalmers	10
<i>(1 of which attended by an alternate director Mr Charles Borg)</i>	
Mr Michael Farrugia	12
<i>(1 of which attended by an alternate director Mr Benjamin Borg)</i>	
Mr Alberto Miceli Farrugia	11
Mr Matthew Marshall	11
Prof Avv. Alberto Stagno d'Alcontres <i>(until 23rd May 2024)</i>	3 out of 4
Mr Andrea Stagno d'Alcontres <i>(from 23rd May 2024)</i>	8 out of 8

The Board, in fulfilling its mandate within the terms of the Company's Memorandum and Articles of Association, and discharging its duty of stewardship of the Company and the Group, assumes responsibility for the following:

- reviewing and approving the business plan and targets that are submitted by management, and working with management in the implementation of the business plan;
- identifying the principal business risks for the Group and overseeing the implementation and monitoring of appropriate risk management systems;
- ensuring that effective internal control and management information systems for the Group are in place;
- assessing the performance of the Group's executive officers, including monitoring the establishment of appropriate systems for succession planning, and for approving the compensation levels of such executive officers; and
- ensuring that the Group has in place a policy to enable it to communicate effectively with shareholders, other stakeholders and the public generally.

The Board is ultimately responsible for the Company's system of internal controls and for reviewing its effectiveness. Such a system is designed to manage rather than eliminate risk to achieve business objectives, and can provide only reasonable, and not absolute, assurance against material error, losses, or fraud.

Through the Audit Committee, the Board reviews the effectiveness of the Company's system of internal controls. In fulfilling its responsibilities, the Board regularly reviews and approves various management reports as well as annual financial plans, including capital budgets. The strategy, processes and policies adopted for implementation are regularly reviewed by the Board using key performance indicators. To assist it in fulfilling its obligations, the Board has delegated responsibility to the Chief Executive Officer.

Principle 6: Information and Professional Development

The Chief Executive Officer is appointed by the Board and enjoys the full confidence of the Board. The Chief Executive Officer, although responsible for the recruitment and selection of senior management, consults with the Board on the appointment of, and on a succession plan for, senior management.

Training (both internal and external) of management and employees is a priority, coordinated through the office of the Chief Executive Officer. On joining the Board, a director is provided with briefings by the Chairman and the Chief Executive Officer on the activities of the Company's business areas. Furthermore, all new directors are offered a tailored induction programme. Directors may, where they judge it necessary to discharge their duties as directors, take independent professional advice on any matter at the Company's expense.

Under the direction of the Chairman, the Company Secretary's responsibilities include ensuring good information flows within the Board and its committees and between senior management and Non-Executive Directors, as well as facilitating induction and assisting with professional development as required.

Directors have access to the advice and services of the Company Secretary, who is responsible for ensuring adherence to board procedures, as well as good information flows within the Board and its committees. The Chairman ensures that board members continually update their skills and the knowledge and familiarity with the Company required to fulfil their role both on the Board and on the Board committees.

The Company provides the necessary resources for developing and updating its directors' knowledge and capabilities. The Company Secretary is responsible for advising the Board through the Chairman on all governance matters.

Principle 7: Evaluation of the Board's Performance

The evaluation of Board Performance is a responsibility of the Remuneration and Corporate Governance Committee which is chaired by a Non-Executive Director.

Periodic evaluations of Board Performance are conducted through a Board Effectiveness Questionnaire prepared by the Company Secretary in liaison with the Chairman of the Committee. The Company Secretary discusses the results with the Chairman of the Committee who then presents the same to the Board together with initiatives undertaken to improve the Board's performance and effectiveness. The latest review has not resulted in any material changes in the Company's internal organisation or in its governance structures. Non-Executive Directors are responsible for the evaluation of the Chairman of the Board.

Principle 8: Committees

The Board has set up the following subcommittees to assist it in the decision-making process and for the purposes of good corporate governance. The actual composition of these committees is provided in the Annual Report, but as stated earlier, each of the three major shareholders and the public shareholders are represented as far as possible.

The Audit Committee's primary objective is to protect the interests of the Company's shareholders and assist the directors in conducting their role effectively so that the Company's decision-making capability and the accuracy of its reporting and financial results are maintained at a high level at all times.

The **Audit Committee** is composed of four members – Mr Roderick Chalmers (Chairman), Mr Neil Psaila, Mr Alberto Miceli Farrugia and Mr Charles Borg – all being Non-Executive Directors. All directors on the Audit Committee are independent and, in the opinion of the Board, are free from any significant business, family or other relationship with the Company, its shareholders or its management that would create a conflict of interest such as to impair their judgement.

Mr Roderick Chalmers and Mr Neil Psaila are professionally qualified accountants with competence in matters relating to accounting and auditing. The Audit Committee as a whole has extensive experience in matters relating to the Company's area of operations, and therefore has the relevant competence required under Listing Rule 5.118. The Audit Committee oversees the conduct of the external audits and acts to facilitate communication between the Board, Management, and the external auditors.

The external auditors are invited to attend specific meetings of the Audit Committee and are also entitled to convene a meeting of the Committee if they consider that it is necessary so to do. The Chairman, the Chief Executive Officer and the Financial Controller are also invited to attend Audit Committee meetings. Members of management may be asked to attend specific meetings at the discretion of the Audit Committee.

During the year ended 31 January 2025, the Audit Committee held four meetings.

The **Related Party Transactions Committee** is presided over by Non-Executive Director Mr Charles Borg and deals with and reports to the Board on all transactions with related parties. In the case of any director who is a related party with respect to a particular transaction, such director does not participate in the Committee's deliberation and decision on the transaction concerned. Notwithstanding the foregoing, such Director shall not be precluded from attending the meeting at which the matter is considered.

In view that the most frequent matters on which a related party transaction may arise would be in relation to a transaction with SFC, and that the Board of Directors of Trident Estates plc and that of SFC have a number of common Directors, the Board of Directors and the respective Related Party Transaction Committees in the first instance delegate the day-to-day negotiations between the two companies to the respective CEOs. The CEOs are fully independent, act in the best interest of their respective company and have no conflict of interest to impair their judgement. The CEO's then report to the respective Related Party Transaction Committees.

The **Remuneration Committee and Corporate Governance Committee (RCGC)** is chaired by Non-Executive Director Mr Charles Borg and is entrusted with leading the process for evaluating the nomination of new directors and making recommendations to the Board. The Committee is also responsible for monitoring and reviewing the best corporate governance practices and reporting thereon to the Board, including on the annual review of the evaluation of Board Performance. From time-to-time important matters relating to corporate governance are elevated to and dealt with at full meetings of the Board at which

all Directors participate. Furthermore, the RCGC is responsible for drawing up and proposing the Remuneration Policy to the Company's Board of Directors for its consideration and approval. The Committee reviews and recommends all remuneration packages (both fixed and discretionary) relating to Executive Directors, Non-Executive Directors, and Senior Management. The recommendations of the Remuneration and Corporate Governance Committee in this regard are submitted to the full Board for final approval. Individual Directors recuse themselves from any participation as appropriate.

Principles 9 and 10: Relations with Shareholders and with the Market, and Institutional Shareholders

Every shareholder owning twelve percent (12%) of the ordinary issued share capital or more, is entitled to appoint and replace a director for each and every twelve (12%) of such shares, and the remaining ordinary shares not so utilised are entitled to fill the remaining unfilled posts of directors. Thus, each of the three major shareholders who are named and whose holdings are listed in Note 26 to the financial statements, normally each appoint two directors for a total of six, the remaining two directors then being elected by the general public shareholders. Accordingly, no individual or small group of individuals will be in a position to dominate the Board. The interests of the directors in the shares of the Company are disclosed in this Annual Report.

The Company recognises the importance of maintaining a dialogue with its shareholders and of keeping the market informed to ensure that its strategies and performance are well understood. The Board endeavours to protect and enhance the interests of both the Company and its shareholders, present and future. The Chairman ensures that the views of shareholders are communicated to the Board as a whole.

The Board always ensures that all holders of each class of capital are treated fairly and equally. The Board also acts in the context that its shareholders are constantly changing and consequently, decisions take into account the interests of future shareholders as well. Shareholders appreciate the significance of participation in the general meetings of the Company and particularly in the election of directors. They hold directors to account for their actions, their stewardship of the Company's assets and the performance of the Company.

The agenda for general meetings of shareholders and the conduct of such meetings is arranged in such a manner to encourage valid discussion and decision-taking.

The Chairman and the Chief Executive Officer also ensure that sufficient contact is maintained with major shareholders to understand issues and concerns.

The Company also communicates with its shareholders through the Company's Annual General Meeting (AGM) (further detail is provided under the section entitled General Meetings). The Chairman makes arrangements for the chairmen of the Audit and the Remuneration and Corporate Governance Committees to be available to answer questions, if necessary.

Apart from the AGM, TE communicates with its shareholders by way of the Annual Report and Financial Statements, by publishing its results on an annual basis. The Company's website (www.tridentestatesplc.com) also contains information about the Company and its business, including an Investor Relations section. In addition, the Company holds a meeting for stockbrokers and financial intermediaries once a year to coincide with the publication of its financial statements.

The Company Secretary maintains two-way communication between the Company and its investors. Individual shareholders can raise matters relating to their shareholdings and the business of the Group at any time throughout the year and are given the opportunity to ask questions at the AGM or submit written questions in advance.

In terms of Article 51 of the Articles of Association of the Company and Article 129 of the Maltese Companies Act, the Board may call an extraordinary general meeting on the requisition of shareholders holding not less than one tenth (1/10) of the paid-up share capital of the Company. Minority shareholders are allowed to formally present an issue to the Board.

In the event of conflicts arising between minority shareholders and the three major shareholders, who are also the original promoters of the Company, every effort shall be made to seek mediation.

Principle 11: Conflicts of Interest

The Directors are strongly aware of their responsibility to act at all times in the best interest of the Company and its shareholders as a whole and of their obligation to avoid conflicts of interest. The latter may arise on specific matters. In such instances:

- a director is obliged to make full and frank disclosure with respect to any matter where there is a potential or actual conflict, whether such conflict arises from personal interests or the interests of the companies in which such person is a director or officer;
- the said director is not precluded from attending the meeting, but is not involved in the deliberation or decision-making regarding the matter; and
- the said director does not vote on any such matter.

A director having a continuing material interest that conflicts with the interests of the Company, is obliged to take effective steps to eliminate the grounds for conflict. In the event that such steps do not eliminate the grounds for conflict then the director should consider resigning.

On joining the Board and regularly thereafter, the directors are informed of their obligations on dealing in securities of the Company within the parameters of law, including the Capital Markets Rules and the Market Abuse Regulations.

The directors' interests in the share capital of the Company as at 31 January 2025 and as at 30 April 2025 are disclosed in the Shareholder Information.

Principle 12: Corporate Social Responsibility

The principal objective of the Company's commitment to Corporate Social Responsibility (CSR) is to provide support where possible in aspects that include social, occupational, financial, cultural and historical values.

C. NON-COMPLIANCE WITH THE CODE

Principle 4 (Code Provision 4.2.7):

This Code Provision recommends "the development of a succession policy for the future composition of the Board and particularly the executive component thereof, for which the Chairman should hold key responsibility".

In the context of the appointment of directors being a matter reserved exclusively to TE's shareholders (except where the need arises to fill a casual vacancy) as explained under Principle 3 of this Report, and on the basis of the Directors' non-executive role, the Company does not consider it feasible to have in place such a succession policy. However, the recommendation to have in place such a policy is kept under review. An active succession policy is however in place for senior executive positions in the Company including that of the Chief Executive Officer.

D. INTERNAL CONTROL AND RISK MANAGEMENT INTERNAL CONTROL

The key features of the Group's system of internal control are as follows:

Organisation:

The Board of Directors of the subsidiaries are made up of a majority or all Board members of TE and general and common issues are discussed across the board.

Control Environment:

TE is committed to the highest standards of business conduct and seeks to maintain these standards across all of its operations. Group policies and employee procedures are in place for the reporting and resolution of fraudulent activities. The Group has an appropriate organisational structure for planning, executing, controlling and monitoring business operations in order to achieve Group objectives.

Risk Identification:

Senior management is responsible together with the Board of Directors, for the identification, evaluation, control and reporting of major risks applicable to the business.

Reporting:

The Group has implemented control procedures designed to ensure complete and accurate accounting for financial transactions and to limit the potential exposure to loss of assets or fraud.

Measures taken include physical controls, segregation of duties and reviews by management.

On a monthly basis the Board receives a comprehensive analysis of financial and business performance, including reports comparing actual performance with budgets as well as analysis of any variances.

E. GENERAL MEETINGS

The manner in which the general meeting is conducted is outlined in Articles 50 to 79 of the Company's Articles of Association, subject to the provisions of the Maltese Companies Act, 1995.

An Annual General Meeting of shareholders is convened within seven months of the end of the financial year, to consider the annual consolidated financial statements, the directors' and auditor's report for the year, to decide on dividends recommended by the Board, to elect the directors and appoint the auditors. Prior to the commencement of the Annual General Meeting, a presentation is made to shareholders on the progress made and strategies adopted during the year in the light of prevailing market and economic conditions, and the objectives set by the Board, and an assessment on future prospects is given. The Group's presence on the worldwide web (www.tridentstatesplc.com) contains an investor relations section.

Apart from the above, the Group publishes its financial results every six months, and from time-to-time issues Company Announcements or other public notices regarding matters which may be of general interest or of material importance to shareholders and the market in general, or which may concern price sensitive issues.

At the time of the Annual General Meeting, public meetings are held to which institutional investors, financial intermediaries and investment brokers are invited to attend. Press releases are also issued from time-to-time on the business activities of the Group.

All shareholders in the Shareholders' Register on the Record Date as defined in the Capital Markets Rules, have the right to attend, participate and vote at general meeting. A shareholder or shareholders holding not less than 5% of the voting issued share capital may request the Company to include items on the agenda of a general meeting and/or table draft resolutions for items

included in the agenda of a general meeting. Such requests are to be received by the Company at least forty-six (46) days before the date set for the relative general meeting.

A shareholder who cannot participate in the general meeting can appoint a proxy by written or electronic notification to the Company. Every shareholder represented in person or by proxy is entitled to ask questions which are pertinent and related to items on the agenda of the general meeting and to have such questions answered by the Directors or such persons as the Directors may delegate for that purpose.

F. CODE OF CONDUCT

The Code of Conduct for TE employees was introduced in 2020. The basic principles of the Company are a legacy of SFC and the code reflects the same values of Success, Teamwork, Respect, Integrity, Dynamism and Excellence which are abbreviated by the acronym S.T.R.I.D.E.

TE's reputation depends on how each of its employees conduct themselves both individually and collectively as a company. Therefore, the Code of Conduct is intended to serve as general guidance for all employees who are expected to "do the right thing" and to ensure the highest standards of integrity, mutual respect and cordiality contributing to an ethical and professional environment.

The Code of Conduct makes it clear that the Board condemns any form of bribery and corruption, improper payments as well as money-laundering and has a zero-tolerance attitude to fraud malpractice and wrongdoing, and a commitment to ethics and best practice.

TE employees have a responsibility to voice their concerns when they suspect/know that their superiors/colleagues are involved in something improper, unethical, or inappropriate or have potentially infringed the Code of Conduct. The Speak-Up policy was established to ensure that all cases of suspected wrongdoing are reported and managed in a timely and appropriate manner.

Signed by Louis A. Farrugia (Chairman) and Charles Borg (Remuneration and Corporate Governance Committee Chairman) on behalf of the Board on 29 May 2025.

REMUNERATION REPORT

1. TERMS OF REFERENCE AND MEMBERSHIP

The Remuneration and Corporate Governance Committee (RCGC) is composed of three independent non-executive Directors. During the financial year ended 31 January 2025 (FY 2025), the RCGC was composed of Mr Charles Borg (Chairman), Mr Michael Farrugia, Mr Matthew Marshall and Prof. Avv. Alberto Stagno d'Alcontres. Mr Andrea Stagno d'Alcontres replaced Prof. Avv. Alberto Stagno d'Alcontres on the 23 May 2024. The Committee met four times during the year with all members in attendance. The Chairman and Mr Matthew Marshall attended all Meetings whilst Mr Michael Farrugia attended 2 meetings.

Prof. Avv. Alberto Stagno d'Alcontres was present for one meeting whilst the rest were attended by Mr Andrea Stagno d'Alcontres.

In terms of the Remuneration Policy of the Group, the RCGC is responsible for reviewing and approving all remuneration packages of Executive Directors, Non-Executive Directors and Senior Management. The Remuneration Policy was approved by Shareholders at the 24th Annual General Meeting held on 26 June 2024 and can be found on the Group's website www.tridentestatesplc.com. Any material amendment to the Remuneration Policy shall be submitted to a vote by the Annual General Meeting before adoption and shall in any event be subject to confirmation at least every four years. The RCGC is also responsible for drawing up and proposing to the Company's Board of Directors any amendments thought necessary to the Remuneration Policy for consideration and approval.

As provided in the Remuneration Policy, the recommendations of the RCGC are submitted to the Board for consideration and final approval. Individual Directors recuse themselves from any participation in Board discussions concerning their own remuneration as appropriate.

2. REMUNERATION STRATEGY AND POLICY

The strategy of the Trident Group is founded on developing and managing quality property assets that create value to tenants and provide a fair return to shareholders so as to ensure long-term investment and profitable growth. It is believed that it is through the implementation and observance of the above principles that the Group will accomplish the vision of growing its business within the local real estate sector.

The Trident Group has a small number of employees and a compact management team. Notwithstanding the limited number of personnel, in order to achieve the above strategic outcomes, it is necessary that the Group attracts, retains and motivates the best available talent at all levels – from the most recently recruited trainee to members of the Board of Directors.

In order to be successful in this endeavour of attracting, retaining and motivating best in class talent, it is essential that the Group's Remuneration Policy provides market-competitive salaries and related benefits by reference to those provided by other entities operating in the same market sector, and further enhanced by the individual's performance and unique capabilities.

The above principles apply equally to Remuneration Policy insofar as Directors are concerned. However, there is a need to distinguish between Executive and Non-Executive Directors, and further details are provided below.

3. REMUNERATION POLICY – EXECUTIVE DIRECTORS

Executive Directors are members of the Board who also have an executive role in the day-to-day management of the Company and the Group. For the purposes of this Remuneration Report and pursuant to Capital Markets Rule 12.2A, the Chief Executive Officer is considered to be an Executive Director of the Company.

Insofar as Executive Directors are concerned, remuneration is made up of the following components:

- (a) **Fixed Pay** - Fixed or Base salary (including statutory bonus) - established by reference to the role, skills and experience of the individual concerned and appropriate market comparatives.
- (b) **Variable Pay** – which is made up of two components as follows:
 - i. **Performance bonus** – a variable component established by reference to the attainment or otherwise of pre-established quantitative targets.
 - ii. **Discretionary bonus** – also a variable component, established by reference to the evaluation of qualitative goals which are reviewed from time to time.

Where applicable, the variable components to the remuneration awarded to Executive Directors are established from year to year and the quantitative and qualitative targets included therein would change from time to time depending on the circumstances of the business. Typically, targets directed towards the long-term interest and sustainability of the Company and the Group would include, but are not limited to, the achievement of set completion dates and cost targets on development projects together with rental take up rates on completion, agreed profit or EBITDA targets, environmental and other ESG goals, and the implementation of specifically defined business initiatives.

Whereas quantitative awards are usually formulaic in their calculation, discretionary and qualitative awards necessarily involve the application of subjective judgment. With effect from Financial Year 2021, the Remuneration Report includes a disclosure of the differing components and proportions of remuneration by individual Director, as required by Appendix 12.1 of the Capital Markets Rules.

Other provisions that form part of the Directors' Remuneration Policy include the following:

- Claw Backs – there are no claw back provisions in place in respect of variable salary awards.
- Benefits – which would comprise those benefits normally available to senior executives comprising principally (a) the provision of a suitable (taxed and insured) company car, (b) standard executive health insurance and life assurance cover, (c) mobile phone and allowance (d) other incidental benefits. Executive Directors also receive an expense allowance in reimbursement of certain expenses incurred in the execution of their respective roles and duties.
- Share Option schemes – to date it has not been the policy of the Group to introduce any form of share option scheme or other executive share awards.

The Board believes that the above components of Executive Director remuneration serve to contribute to the realization of the Group's long-term strategy and interest – while also serving to secure alignment between the interests of the Executive Directors and that of the Shareholders.

The CEO is engaged without a fixed term contract. In terms of current labour regulations, the CEO (and the senior management team) are all regarded as employees on indefinite contracts.

4. REMUNERATION POLICY – NON-EXECUTIVE DIRECTORS

Non-Executive Directors are those members of the Board who do not have a role in the day-to-day executive management of the Company and the Group. Remuneration for Non-Executive Directors is determined by the Board of Directors as a whole and takes into account the skills required and those levels prevailing in the market for entities of a similar size and complexity.

The aggregate remuneration payable to Non-Executive Directors is approved by Shareholders in the Annual General Meeting pursuant to Article 81(1) of the Articles of Association of the Company and has two components:

- A fixed or base Director's fee which is established by reference to those levels prevailing in the market for entities of a similar size and complexity.
- Board Committee fee for membership of the various established Board Committees (e.g. Audit Committee, Remuneration and Corporate Governance Committee, etc). These Board Committee fees vary between Committees depending upon the relative workloads and time commitment involved, and the skill sets, experience and professional knowledge required for the particular Committee concerned.
- From time-to-time circumstances may arise whereby the Board of Directors are faced in a particular year with significantly higher and complex workloads than would be the norm. In recognition of such circumstances, Board members may be awarded an additional fixed fee on an exceptional basis. Such additional awards would fall to be within the aggregate approved amount by the general meeting in terms of Article 81(1) of the Articles of Association of the Company.

Non-Executive Directors are not entitled to any contractual pension, termination or retirement benefits. However, they may be reimbursed certain expenses incurred in the discharge of their responsibilities.

Members of the Board of Directors appointed under the provisions of Article 96 retire from office at least once every three years but remain eligible for re-appointment. Those members of the Board elected under the provisions of Article 97 shall retire from office at the end of the next Annual General Meeting following their election, and also remain eligible for re-election.

5. REMUNERATION – DIRECTORS AND CHIEF EXECUTIVE OFFICER

The following tables provide a summary of the remuneration for the year ended 31 January 2025 for each individual Director and for the Chief Executive Officer.

Directors' Emoluments		Board + Committee fees 2021 €	Aggregate 2021 €	Board + Committee fees 2022 €	Aggregate 2022 €	Board + Committee fees 2023 €	Aggregate 2023 €	Board + Committee fees 2024 €	Variable pay 2024 €	Aggregate 2024 €	Board + Committee fees 2025 €	Aggregate 2025 €
Year ended 31 January												
Louis Farrugia	Chairman Executive	40,000	40,000	40,000	40,000	40,000	40,000	40,000	-	40,000	40,000	40,000
Vincent Curmi	Vice Chairman Non-Executive	27,000	27,000	27,000	27,000	27,000	27,000	22,500	-	22,500	-	-
Charles Borg	Non-executive	21,000	21,000	21,000	21,000	21,000	21,000	21,000	-	21,000	24,000	24,000
Roderick Chalmers	Non-executive	25,000	25,000	25,000	25,000	25,000	25,000	25,000	-	25,000	29,000	29,000
Michael Farrugia	Non-executive	20,000	20,000	20,000	20,000	20,000	20,000	20,000	12,500	32,500	21,000	21,000
Alberto Miceli Farrugia	Non-executive	22,000	22,000	22,000	22,000	22,000	22,000	22,000	-	22,000	22,000	22,000
Marquis Marcus J. Scicluna Marshall	Non-executive	21,000	21,000	21,000	21,000	21,000	21,000	19,423	-	19,423	-	-
Alberto Stagno d'Alcontres	Non-executive	21,000	21,000	21,000	21,000	21,000	21,000	21,000	-	21,000	6,000	6,000
Neil Psaila	Non-executive	-	-	-	-	-	-	1,425	-	1,425	23,000	23,000
Matthew Marshall	Non-executive	-	-	-	-	-	-	1,425	-	1,425	23,000	23,000
Andrea Stagno d'Alcontres	Non-executive	-	-	-	-	-	-	-	-	-	14,000	14,000

Board related emoluments included in the above table requiring Shareholder approval under Article 81 total €202,000 (approved limit: €300,000).

CEO's Emoluments	Fixed pay €	Variable pay €	Benefits + allowances €	Aggregate €
CEO remuneration for year ended 31 January 2025	180,000	60,000	11,980	251,980
CEO remuneration for year ended 31 January 2024	153,673	60,000	1,980	215,653
CEO remuneration for year ended 31 January 2023	153,012	45,000	1,980	199,992
CEO remuneration for year ended 31 January 2022	152,239	38,334	1,980	192,553
CEO remuneration for year ended 31 January 2021	149,729	38,334	1,980	190,043

6. SHAREHOLDER INVOLVEMENT

Pursuant to Article 81 of the Memorandum and Articles of Association of the Company, remuneration (emoluments) payable to Directors with regard to their membership of the Board of Directors is always subject to the maximum aggregate limit approved by the Shareholders in the Annual General Meeting. This amount was fixed at an aggregate sum of €300,000 per annum at the 18th Annual General Meeting held on 27 June 2018.

Whereas remuneration paid to Executive Directors by virtue of their executive office (as opposed to membership of the Board) is not subject to the maximum aggregate limit stipulated under Article 81 as described above, with effect from FY 2021 and pursuant to the requirements of Capital Markets Rules, the Remuneration Report of the Company shall form part of the Annual Report and shall provide full details of remuneration paid to all Directors. In accordance with Capital Markets Rule 12.26L and 12.26M, the Remuneration Report will be subjected to an advisory vote by the Shareholders at each Annual General Meeting and shall be made available on the Company's website for a period of 10 years following the meeting.

7. SENIOR MANAGEMENT REMUNERATION

For the purposes of this Remuneration Report, “Senior Management” shall mean the Chief Executive Officer, the Chief Operating Officer (until 29 February 2024) and the Chief Financial Officer. The Chief Executive Officer is responsible for carrying out regular reviews of the compensation structure pertaining to senior management in the light of the Group’s performance, economic situation and market trends. One of the main objectives is to recruit and retain executives of high professional standards and competence who can enhance the Group’s performance and assure the best operational and administrative practices.

The Chief Executive Officer reports and makes recommendations periodically to the Board and the Remuneration and Corporate Governance Committee on the remuneration packages, including bonus arrangements, for achieving pre-determined targets.

The Remuneration and Corporate Governance Committee is required to evaluate, recommend and report on any proposals made by the Chief Executive Officer relating to senior management remuneration and conditions of service. The Committee considers that the current executive management remuneration packages are based upon the appropriate local market equivalents and are fair and reasonable for the responsibilities involved.

The Committee also believes that the remuneration packages are such as to enable the Company to attract, retain and motivate executives having the appropriate skills and qualities to ensure the proper management of the organisation.

The Committee is also charged with considering and determining any recommendations from management on requests for early retirement.

The terms and conditions of employment of senior executives are set out in their respective contracts of employment with the Company. As a general rule such contracts do not contain provisions for termination payments and/or other payments linked to early termination.

Senior management is eligible for an annual performance bonus which is linked to agreed performance targets and their achievement. The Remuneration Committee is of the view that the relationship between fixed and variable remuneration and performance bonus are reasonable and appropriate. There are no claw-back provisions in respect of variable salary awards.

There are no executive profit sharing, share options or pension benefit arrangements in place. Non-cash benefits to which Senior Management are entitled comprise those normally available to senior executives may include the provision of a suitable taxed and insured company car, executive health and life assurance cover, a mobile phone package and other incidental corporate benefits.

During the year under review the total emoluments relating to the Group Senior Management members were as follows:

Senior management remuneration	Fixed pay €	Variable pay €	Benefits + allowances €	Aggregate €
Senior management remuneration for year ended 31 January 2025	262,661	74,750	13,000	350,411
Senior management remuneration for year ended 31 January 2024	278,112	81,000	6,460	365,572
Senior management remuneration for year ended 31 January 2023	257,875	59,000	6,460	323,355
Senior management remuneration for year ended 31 January 2022	255,188	51,834	5,560	312,582
Senior management remuneration for year ended 31 January 2021	247,423	51,833	5,560	304,816

8. ANNUAL CHANGE OF REMUNERATION

The following table presents the annual change of remuneration, of the Group's performance, and of average remuneration on a full-time equivalent basis of the company's employees (other than directors) over the five most recent financial years as per the requirements within Appendix 12.1 of the Capital Markets Rules.

	2025	2024	2023	2022	2021	Change 2024 to 2025	Change 2023 to 2024	Change 2022 to 2023	Change 2021 to 2022
	€'000	€'000	€'000	€'000	€'000	%	%	%	%
Remuneration									
Directors remuneration and committee allowances	202	206	197	197	197	(2)	5	–	–
CEO's remuneration	252	216	200	193	190	17	8	4	2
Total employee remuneration excluding directors & CEO	364	330	354	365	306	10	(7)	(3)	19
Average employee remuneration	46	47	44	41	38	(2)	7	7	8
Group performance									
Revenue	5,520	4,216	2,354	1,128	1,143	31	79	109	(1)
Profit after tax	3,269	1,052	6,574	63	550	210	(84)	10,335	(89)
Profit for the year excluding fair value movements	1,469	526	500	63	44	179	5	694	43
Value of investment property held under development	–	–	–	54,909	38,955	–	–	(100)	41
Value of investment property held for commercial use	79,428	79,267	78,495	12,394	12,394	–	1	533	–

9. CONTENTS OF THE REMUNERATION REPORT

The contents of the Remuneration Report have been reviewed by the external Auditors to ensure that it conforms with the requirements of Appendix 12.1 to Chapter 12 of the Capital Markets Rules.

STATEMENTS OF FINANCIAL POSITION

		As at 31 January			
		Group		Company	
		2025	2024	2025	2024
	Notes	€'000	€'000	€'000	€'000
ASSETS					
Non-current assets					
Property, plant and equipment	4	57	81	39	55
Right-of-use assets	5	3,623	3,707	589	604
Investment property:					
– held as commercial property	6	79,428	79,267	9,985	9,985
– held for future development	6	20,000	18,000	20,000	18,000
Investment in subsidiaries	7	–	–	520	520
Advance payment	7	–	–	951	951
Deferred tax asset	12	–	416	–	–
Total non-current assets		103,108	101,471	32,084	30,115
Current assets					
Trade and other receivables	8	1,319	1,449	34,763	34,086
Cash and cash equivalents	9	1,810	1,062	168	271
Total current assets		3,129	2,511	34,931	34,357
Total assets		106,237	103,982	67,015	64,472

As at 31 January

		Group		Company	
		2025	2024	2025	2024
	Notes	€'000	€'000	€'000	€'000
EQUITY AND LIABILITIES					
Capital and reserves					
Share capital	10	42,000	42,000	42,000	42,000
Share premium	10	2,833	2,833	2,833	2,833
Fair value gains reserve	11	11,842	10,042	9,562	7,762
Retained earnings		7,369	5,900	5,612	5,308
Total equity		64,044	60,775	60,007	57,903
Non-current liabilities					
Borrowings	15	26,736	26,244	-	-
Lease liabilities	5	3,955	3,955	687	687
Deferred tax liabilities	12	3,499	3,098	2,998	2,798
Trade and other payables	13	1,286	977	-	-
Provision for liabilities and charges	14	981	1,119	-	-
Total non-current liabilities		36,457	35,393	3,685	3,485
Current liabilities					
Borrowings	15	1,570	1,369	-	-
Trade and other payables	13	3,978	6,272	3,217	2,992
Lease liabilities	5	37	23	13	-
Current tax liabilities		151	150	93	92
Total current liabilities		5,736	7,814	3,323	3,084
Total liabilities		42,193	43,207	7,008	6,569
Total equity and liabilities		106,237	103,982	67,015	64,472

The Notes on pages 41 to 65 are an integral part of these consolidated financial statements.

The financial statements were approved and authorised for issue by the board of directors on 29 May 2025. The financial statements were signed on behalf of the Board of Directors by Louis A. Farrugia (Chairman) and Roderick Chalmers (Director) as per the Directors' Declaration on ESEF Annual Financial Report submitted in conjunction with the Annual Financial Report.

STATEMENTS OF COMPREHENSIVE INCOME

		Year ended 31 January			
		Group		Company	
		2025	2024	2025	2024
	Notes	€'000	€'000	€'000	€'000
Revenue	16	5,520	4,216	991	837
Direct costs	17	(635)	(758)	-	-
Operating and administrative expenses	17	(1,270)	(1,308)	(432)	(345)
Other operating income		91	56	-	-
Operating profit		3,706	2,206	559	492
Fair value gains on investment property	6	2,000	585	2,000	240
Finance costs	20	(1,330)	(1,496)	(34)	(34)
Profit before tax		4,376	1,295	2,525	698
Tax expense	21	(1,107)	(243)	(421)	(224)
Profit for the year		3,269	1,052	2,104	474
Basic and diluted earnings per share for the year attributable to shareholders	23	0.078	0.025		

The Notes on pages 41 to 65 are an integral part of these consolidated financial statements.

STATEMENTS OF CHANGES IN EQUITY

GROUP

		Share capital	Share premium	Fair value gains reserve	Retained earnings	Total equity
	Note	€'000	€'000	€'000	€'000	€'000
Balance at 1 February 2023		42,000	2,833	9,516	5,374	59,723
Comprehensive income						
Profit for the year		-	-	-	1,052	1,052
Transfer of fair value movements on investment property, net of deferred tax	11	-	-	526	(526)	-
Balance at 31 January 2024		42,000	2,833	10,042	5,900	60,775
Balance at 1 February 2024		42,000	2,833	10,042	5,900	60,775
Comprehensive income						
Profit for the year		-	-	-	3,269	3,269
Transfer of fair value movements on investment property, net of deferred tax	11	-	-	1,800	(1,800)	-
Balance at 31 January 2025		42,000	2,833	11,842	7,369	64,044

COMPANY

		Share capital	Share premium	Fair value gains reserve	Retained earnings	Total equity
	Note	€'000	€'000	€'000	€'000	€'000
Balance at 1 February 2023		42,000	2,833	7,546	5,051	57,430
Comprehensive income						
Profit for the year		-	-	-	474	474
Transfer of fair value movements on investment property, net of deferred tax	11	-	-	216	(216)	-
Balance at 31 January 2024		42,000	2,833	7,762	5,308	57,903
Balance at 1 February 2024		42,000	2,833	7,762	5,308	57,903
Comprehensive income						
Profit for the year		-	-	-	2,104	2,104
Transfer of fair value movements on investment property, net of deferred tax	11	-	-	1,800	(1,800)	-
Balance at 31 January 2025		42,000	2,833	9,562	5,612	60,007

The Notes on pages 41 to 65 are an integral part of these consolidated financial statements.

STATEMENTS OF CASH FLOWS

		Year ended 31 January			
		Group		Company	
		2025	2024	2025	2024
	Notes	€'000	€'000	€'000	€'000
Cash flows from operating activities					
Cash generated from/(used in) from operations	22	2,140	(682)	140	(3)
Interest paid	20	(1,140)	(1,306)	-	-
Net income tax paid		(289)	(242)	(220)	(187)
Net cash generated from/(used in) operations		711	(2,230)	(80)	(190)
Cash flow from investing activities					
Purchase of property, plant and equipment	4	(2)	(14)	(2)	(1)
Transfer of investment property to related parties	6	-	557	-	-
Purchase of investment property	6	(478)	(744)	-	(9)
Net cash used in investing activities		(480)	(201)	(2)	(10)
Cash flow from financing activities					
Proceeds from bank borrowings		2,135	3,259	-	-
Payment of bank borrowings	15	(1,443)	(883)	-	-
Principal elements of lease payments		(175)	(212)	(21)	(34)
Net cash generated from/(used in) financing activities		517	2,164	(21)	(34)
Net movement in cash and cash equivalents		748	(267)	(103)	(234)
Cash and cash equivalents at beginning of year		1,062	1,329	271	505
Cash and cash equivalents at end of year	9	1,810	1,062	168	271

The Notes on pages 41 to 65 are an integral part of these consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. MATERIAL ACCOUNTING POLICY INFORMATION

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1.1 Basis of preparation

These consolidated financial statements include the financial statements of Trident Estates plc and its subsidiaries. The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the EU and the requirements of the Maltese Companies Act, (Cap. 386). They have been prepared under the historical cost convention, as modified by the fair valuation of investment property and except as disclosed in the accounting policies below. Unless otherwise stated, all financial information presented has been rounded to the nearest thousand.

The preparation of financial statements in conformity with IFRSs as adopted by the EU requires the use of certain accounting estimates. It also requires directors to exercise their judgement in the process of applying the Group and Company's accounting policies (see Note 3 – Critical accounting estimates and judgements).

As at year end the Group has a net current liability position of €2,607,000 (2024: €5,303,000). The Group has unutilised bank facilities of €1.9 million (2024: €4 million) which it intends to draw down over the next months to finance retentions relating to the Trident Park project.

The Board is undertaking a strategic review to cover the next phases of the Group's business plan. This review will also consider the Group's funding requirements, noting the significant stock of unencumbered assets. Given the build-up of rental revenue streams from the Trident Park project and the options available to the Group in terms of access to funding, management's projections covering the next two years indicate sufficient liquidity to cover the Group's requirements. Accordingly, the directors have concluded that at the time of approving these financial statements the Group's business is considered to be a going concern and the Group is able to finance its commitments in the coming year.

Standards, interpretations and amendments to published standards effective in 2025

In 2025, the Company adopted amendments to existing standards that are mandatory for the Company's accounting period beginning on 1 February 2024.

The Company has applied the following amendments for the first time for its annual reporting period commencing on 1 February 2024:

- Definition of Accounting Estimates - amendments to IAS 8
- Deferred Tax relating to Assets and Liabilities arising from a Single Transaction - amendments to IAS 12
- Disclosure of Accounting Policies - amendments to IAS 1 and IFRS Practice Statement 2.

The adoption of these revisions to the requirements of IFRSs as adopted by the EU did not result in changes to the Company's accounting policies impacting the financial performance and position.

Standards, interpretations and amendments to published standards that are not yet adopted

Certain new standards, amendments and interpretations to existing standards have been published by the date of authorisation for issue of these financial statements, that are mandatory for the company's accounting periods beginning after 1 February 2024. The company has not early adopted these revisions to the requirements of IFRSs as adopted by the EU and the company's directors are of the opinion that there are no requirements that will have possible significant impact on the company's financial statements in the period of initial application.

1.2 Consolidation

(a) Subsidiaries

Subsidiaries are all entities over which the Company has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Company controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Company. They are de-consolidated from the date that control ceases.

The Company uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Company. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Company recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the Company's share of the identifiable net assets acquired is recorded as goodwill. If this is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in profit or loss (Note 1.6).

Inter-company transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

A listing of the subsidiaries is set out in Note 28 to the financial statements.

(b) Associates

Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. In the consolidated financial statements, investments in associates are accounted for using the equity method of accounting and are initially recognised at cost. The Group's investment in associates includes goodwill identified on acquisition net of any accumulated impairment loss. See Note 1.6 for the impairment of non-financial assets including goodwill.

The Group's share of its associates' post-acquisition profits or losses is recognised in the statement of comprehensive income, and its share of post-acquisition other comprehensive income is recognised in other comprehensive income. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

Dilution gains and losses arising in investments in associates are recognised in profit or loss.

1.3 Foreign currency translation

(a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in euro which is the Group's presentation currency.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

1.4 Property, plant and equipment

Property, plant and equipment is initially recorded at historical cost and is subsequently stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

• Motor vehicles	20%
• Furniture and fixtures	10%
• Computer equipment	33%
• Electronic equipment	25%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see Note 1.6).

Gains and losses on disposals are determined by comparing the proceeds with carrying amount and are recognised in profit or loss.

1.5 Investment property

Property that is held for long-term rental yields or for capital appreciation or both, and is not occupied by the Group, is classified as investment property. Investment property comprises freehold and leasehold property.

Investment property is measured initially at its historical cost, including related transaction costs and borrowing costs. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Borrowing costs which are incurred for the purpose of acquiring or constructing a qualifying investment property are capitalised as part of its cost. Borrowing costs are capitalised while acquisition or construction is actively underway. Capitalisation of borrowing costs is ceased once the asset is substantially complete and is suspended if the development of the asset is suspended annually. After initial recognition, investment property is carried at fair value representing open market value determined annually. Fair value is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. If the information is not available, the Group uses alternative valuation methods such as recent prices on less active markets or discounted cash flow projections.

These valuations are reviewed annually. Investment property that is being redeveloped for continuing use as investment property or for which the market has become less active continues to be measured at fair value. Fair value measurement on property under construction is only applied if the fair value is considered to be reliably measurable. The fair value of investment property reflects, among other things, rental income from current leases and assumptions about rental income from future leases in the light of current market conditions. The fair value also reflects, on a similar basis, any cash outflows that could be expected in respect of the property.

Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to profit or loss during the financial period in which they are incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognised.

The fair value of investment property does not reflect future capital expenditure that will improve or enhance the property and does not reflect the related future benefits from this future expenditure other than those a rational market participant would take into account when determining the value of the property.

Changes in fair values are recognised in profit or loss. Investment properties are derecognised either when they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal.

If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment. Its fair value at the date of the reclassification becomes its cost for subsequent accounting purposes. When the Group decides to dispose of an investment property without development, the Group continues to treat the property as an investment property. Similarly, if the Group begins to redevelop an existing investment property for continued future use as investment property, it remains an investment property during the redevelopment.

If an item of property, plant and equipment becomes an investment property because its use has changed, any difference resulting between the carrying amount and the fair value of this item at the date of transfer is treated in the same way as a revaluation

under IAS 16. Any resulting increase in the carrying amount of the property is recognised in profit or loss to the extent that it reverses a previous impairment loss; with any remaining increase recognised in other comprehensive income, directly to revaluation surplus within equity. Any resulting decrease in the carrying amount of the property is initially charged to other comprehensive income against any previously recognised revaluation surplus, with any remaining decrease charged to profit or loss. Upon the disposal of such investment property, any surplus previously recorded in equity is transferred to retained earnings; the transfer is not made through profit or loss.

Where an investment property undergoes a change in use, evidenced by commencement of development with a view to sale, the property is transferred to inventories. A property's deemed cost for subsequent accounting as inventories is its fair value at the date of change in use.

1.6 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation or depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

1.7 Financial instruments

Classification

The Group and Company classifies their financial assets as financial assets measured at amortised costs. The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows. The Group and Company classifies their financial assets as at amortised cost only if both the following criteria are met:

- The asset is held within a business model whose objective is to collect the contractual cash flows, and
- The contractual terms give rise to cash flows that are solely payments of principal and interest.

Assessment whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group and Company consider the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition.

Recognition and measurement

Regular way purchases and sales of financial assets are recognised on the trade date, which is the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset.

Interest income on debt instruments measured at amortised cost from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition of these instruments is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented as a separate line item in the statements of comprehensive income.

Impairment

The Group assesses on a forward-looking basis the expected credit losses (ECL) associated with its debt instruments carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk. The Group's financial assets are subject to the expected credit loss model.

Expected credit loss model

The Group measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-month ECLs:

- debt securities that are determined to have low credit risk at the reporting date; and
- other debt securities and bank balances for which credit risk has not increased significantly since initial recognition.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due, and it considers a financial asset to be in default when the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or the financial asset is more than 90 days past due.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a

shorter period if the expected life of the instrument is less than 12 months). The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls. ECLs are discounted at the effective interest rate of the financial asset.

At each reporting date, the Group assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data such as significant financial difficulty of the borrower or issuer, or a breach of contract such as a default or being more than 90 days past due.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

1.8 Trade and other receivables

Trade receivables comprise amounts due from customers for services performed in the ordinary course of business. If collection is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less expected credit loss allowance (Note 1.7).

Details about the Group's impairment policies and the calculation of loss allowance are provided in Note 1.7.

1.9 Current and deferred tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the statements of comprehensive income except to the extent that it relates to items recognised directly in other comprehensive income. In this case the tax is also recognised in other comprehensive income.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill; deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Under this method the Group is required to make a provision for deferred taxes on the fair valuation of certain non-current assets. Such deferred tax is charged or credited directly to profit or loss.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred tax assets and liabilities relate to income tax levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

1.10 Cash and cash equivalents

Cash and cash equivalents are carried in the statements of financial position at face value. In the statements of cash flows, cash and cash equivalents includes cash in hand, deposits held at call with banks and bank overdrafts. Bank overdrafts, if any, are shown within borrowings in current liabilities in the statements of financial position.

1.11 Share capital and share premium

Ordinary shares are classified as equity. Amounts received in excess of par value are credited to share premium. Incremental costs directly attributable to the issue of new shares are shown in share premium as a deduction, net of tax, from the proceeds. Incremental costs directly attributable to the issue of new shares or for the acquisition of a business, are included in the cost of acquisition as part of the purchase consideration.

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's financial statements in the period in which the dividends are approved by the Company's shareholders.

1.12 Borrowings

Borrowings are recognised initially at the fair value of proceeds received, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period.

1.13 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of

money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as finance cost.

1.14 Trade and other payables

Trade payables comprise obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

1.15 Financial liabilities

The Group recognises a financial liability in its statement of financial position when it becomes a party to the contractual provisions of the instrument. The Group's financial liabilities are classified as financial liabilities which are not at fair value through profit or loss (classified as 'Other liabilities'). These financial liabilities are recognised initially at fair value, being the fair value of consideration received, net of transaction costs that are directly attributable to the acquisition or the issue of the financial liability. These liabilities are subsequently measured at amortised cost. The Group derecognises a financial liability from its statement of financial position when the obligation specified in the contract or arrangement is discharged, is cancelled or expires.

1.16 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statements of financial position when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

1.17 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group's activities. Revenue is shown net of value-added tax or other sales taxes, returns, rebates and discounts. Revenue is recognised as follows:

(a) Property related income

Rental income from investment property is recognised in profit or loss on a straight line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease.

(b) Finance income

Finance income is recognised on a time-proportion basis using the effective interest method. When a receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flows discounted at the original effective interest rate of the instrument, and continues unwinding the discount as finance income.

1.18 Leases

The Group and Company is the lessor

Assets leased out under operating leases are included in investment property in the statement of financial position and are accounted for in accordance with accounting policy (Note 1.5). These assets are fair valued annually on a basis consistent with similarly owned investment property. Rental income from operating leases recognised in profit or loss on a straight-line basis over the lease term. The Group did not need to make any adjustments to the accounting for assets held as lessor as a result of the adoption of the new leasing standard.

The Group and Company is a lessee

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the company.

The Group's leasing activity and how this is accounted for.

The Group and the Company have existing leases in relation to ground rent. These contracts are long term in nature and does not impose any covenants.

From 1 February 2019, lease were recognised as right-of-use assets and corresponding liabilities at the date at which the leased asset were available for use by the company. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is amortised over the shorter of the asset's useful life and the lease term on a straight-line basis.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liability includes the net present value of the following lease payments:

- fixed payments;
- variable lease payments that are based on an index or a rate.

The lease payments are discounted using the lessee's incremental borrowing rate, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

To determine the incremental borrowing rate, the Group and the Company:

- where possible, uses recent third-party financing received by the lessee as a starting point;
- adjusted to reflect changes in financing conditions since third party financing was received;
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date less any lease incentives received; and
- any initial direct costs

Payments associated with short-term leases and leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

For leases of properties, the following factors are normally the most relevant:

- If there are significant penalties to terminate (or not extend), the Group and Company are typically reasonably certain to extend (or not terminate);
- If any leasehold improvements are expected to have a significant remaining value, the Group and Company are typically reasonably certain to extend (or not terminate);
- Otherwise, the Group and Company consider other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

The lease term is reassessed if an option is actually exercised (or not exercised) or the company becomes obliged to exercise (or not exercise) it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the lessee.

1.19 Borrowing costs

Borrowing costs which are incurred for the purpose of acquiring or constructing qualifying property, plant and equipment or investment property are capitalised as part of its cost. Borrowing costs are capitalised while acquisition or construction is actively underway, during the period of time that is required to complete and prepare the asset for its intended use. Capitalisation of borrowing costs is ceased once the asset is substantially complete and is suspended if the development of the asset is suspended. All other borrowing costs are expensed. Borrowing costs are recognised for all interest-bearing instruments on an accrual basis using the effective interest method. Interest costs include the effect of amortising any difference between initial net proceeds and redemption value in respect of the Group's interest-bearing borrowings.

1.20 Earnings per share

The Group presents basic earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the consolidated profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding at the end of the period. Where the company increases its share capital through a rights issue, comparative EPS is restated to reflect the situation as if the discount embedded within the rights issue had been in place at the beginning of the comparative period.

2. FINANCIAL RISK MANAGEMENT

2.1 Financial risk factors

The Group's activities potentially expose it to a variety of financial risks: market risk (including fair value interest rate risk and cash flow interest rate risk), credit risk and liquidity risk. The Group's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group's Board provides principles for overall Group risk management, as well as policies covering risks referred to above and specific areas such as investment of excess liquidity. The Group did not make use of derivative financial instruments to hedge certain risk exposures during the current and preceding financial years.

(a) Market risk

Cash flow interest rate risk

The Group is exposed to the risk of fluctuating market interest rates. As the Group has no significant long-term interest-bearing assets, its income and operating cash flows are substantially independent of changes in market interest rates. Bank borrowings issued at variable rates, expose the Group to cash flow interest rate risk. Management monitors the level of floating rate borrowings as a measure of cash flow risk taken on.

At the reporting date, if the interest rate had increased/decreased by 3% (assuming a parallel shift of 300 basis points in yields) with all other variables held constant, the pre-tax result for the subsequent year would change by the following amount:

	(+) 3%	(-) 3%
	€'000	€'000
At 31 January 2025	840	616

(b) Credit risk

The Group and Company measure credit risk and expected credit losses using probability of default, exposure at default and loss given default. Management considers both historical analysis and forward-looking information in determining any expected credit loss.

The Group's and Company's exposure to credit risk is limited to the carrying amount of financial assets recognised at the reporting date, as summarised below. The Group and Company's exposures to credit risk as at the end of the reporting periods are analysed as follows:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Financial assets measured at amortised cost				
Trade and other receivables (Note 8)	486	506	34,540	33,967
Cash and cash equivalents (Note 9)	1,810	1,062	168	271
	2,296	1,568	34,708	34,328

To measure the expected credit losses, trade receivables, other receivables and accrued income have been grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are based on the payment profiles of revenue and recharges of common area maintenance and utility expenses over a period of time before the reporting date and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The company adjusts the historical loss rates based on expected changes in these factors. On that basis, the loss allowance for the Group as at 31 January 2025 amounted to €145,000 (2024: €113,000), while the Company recorded no loss allowances in both the current and previous financial year. No further analysis of these loss allowances have been disclosed in these financial statements as the overall allowances are not deemed material in the context of the group's financial position and performance.

The Group monitors the performance of its receivables on a regular basis to identify expected collection losses, which are inherent in the Group's receivables, taking into account historical experience.

The maximum exposure to credit risk at the end of the reporting period in respect of the financial assets mentioned above is equivalent to their carrying amount as disclosed in the respective notes to the financial statements. The Group holds collateral in the form of cash deposits and other guarantees received from tenants totalling to €1,452,000 (2024: €1,143,000) as security for rents and leases due.

The Group's and the Company's operations are principally carried out in Malta and their revenues originate from clients based in Malta. The Group and Company assess the credit quality of its customers taking into account financial position, past experience and other factors. The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates. The Group and Company uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's and Company's past history, existing market conditions as well as forward-looking estimates at the end of each reporting period. The Group has a diverse number of clients as tenants, the majority of which are unrelated to the Group, that operate in various different sectors of the market. The Group assessed the respective credit risk and concluded that these tenants are able to honour their contractual commitments.

The Company's receivables comprise amounts due from subsidiaries which are considered to have low credit risk, and the loss allowance recognised during the period was therefore limited to 12 months expected losses. Management consider 'low credit risk' for instruments which have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term. This assessment takes into consideration the financial position, performance and other factors of the counterparty. Management monitors intra-group credit exposures on a regular basis and ensures timely performance of these assets in the context of overall Group liquidity management. The Group and Company take cognisance of the related party relationship with these entities and management does not expect any losses from non-performance or default.

At 31 January 2025 and 2024, cash is held with reputable European financial institutions. Management consider the probability of default to be close to zero as the counterparties have a strong capacity to meet their contractual obligations in the near term. As a result, no loss allowance has been recognised based on 12-month expected credit losses as any such impairment would be wholly insignificant to the Group.

(c) Liquidity risk

The Group and Company are exposed to liquidity risk in relation to meeting future obligations associated with its financial liabilities, which comprise principally lease liabilities (Note 5), trade and other payables (Note 13) and borrowings (Note 15). Prudent liquidity risk management includes maintaining sufficient cash and committed credit lines to ensure the availability of an adequate amount of funding to meet the Group's and Company's obligations.

Management monitors liquidity risk by means of cash flow forecasts on the basis of expected cash flows over a twelve month period and ensures that adequate financing facilities are in place for the coming year. The Group ensures that it has enough cash on demand, within pre-established benchmarks, to meet expected operational expenses and servicing of financial obligations over specific short-term periods, excluding the potential impact of extreme circumstances that cannot reasonably be predicted. The Group's liquidity risk is actively managed taking cognisance of the matching of cash inflows and outflows arising from expected maturities of financial instruments, together with the Group's committed borrowing facilities and other financing that it can access to meet liquidity needs.

The following table analyses the Group's and Company's financial liabilities into relevant maturity groupings based on the remaining period at the date of the statements of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within twelve months equal their carrying balances, as the impact of discounting is not significant.

Group	Carrying amount	Contractual cash flows	Within one year	Between one to five years	More than five years
	€'000	€'000	€'000	€'000	€'000
31 January 2025					
Lease liabilities (Note 5)	3,993	11,709	254	863	10,592
Trade and other payables (Note 13)	2,850	2,850	1,564	–	1,286
Borrowings (Note 15)	28,306	38,683	2,688	10,130	25,865
	35,149	53,242	4,506	10,993	37,743
31 January 2024					
Lease liabilities (Note 5)	3,978	11,744	215	860	10,669
Trade and other payables (Note 13)	4,851	4,851	3,708	–	1,143
Borrowings (Note 15)	27,614	37,129	2,184	8,452	26,494
	36,443	53,724	6,107	9,312	38,306

Company	Carrying amount	Contractual cash flows	Within one year	Between one to five years	More than five years
	€'000	€'000	€'000	€'000	€'000
31 January 2025					
Lease liabilities (Note 5)	700	2,222	49	147	2,026
Trade and other payables (Note 13)	2,830	2,830	2,830	–	–
	3,530	5,052	2,879	147	2,026
31 January 2024					
Lease liabilities (Note 5)	687	2,312	34	142	2,136
Trade and other payables (Note 13)	2,459	2,459	2,459	–	–
	3,146	4,771	2,493	142	2,136

2.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

The Group monitored the level of capital on the basis of the ratio of aggregated net debt to total capital. Total debt is calculated as total borrowings (as shown in the statement of financial position) plus lease liabilities. Total capital is calculated as equity, as shown in the statement of financial position, plus total debt. The aggregated figures in respect of the group's equity and borrowings are reflected below:

	Group	
	2025	2024
	€'000	€'000
Total borrowings (Note 15)	28,306	27,614
Lease liabilities (Note 5)	3,992	3,978
Total debt	32,998	31,592
Total equity	64,044	60,755
Total capital	96,342	92,367
Gearing	33%	34%

The group manages the relationship between equity injections and borrowings, being the constituent elements of capital as reflected above from period to period, with a view to managing the cost of capital. The level of capital of the group, as reflected in the statement of financial position, is maintained by reference to its respective financial obligations and commitments arising from operational requirements. In view of the nature of the group's activities and the extent of borrowings or debt, the capital level at the end of the reporting period is deemed adequate by management.

2.3 Fair values of instruments not carried at fair value

At 31 January 2025 and 2024, the carrying amounts of cash at bank, trade and other receivables and trade and other payables reflected in the financial statements are reasonable estimates of fair value in view of the nature of these instruments or the relatively short period of time between the origination of the instruments and their expected realisation. The fair value of amounts owed by subsidiaries which are current or repayable on demand is equivalent to their carrying amount.

The fair value of non-current financial instruments for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments.

3. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and based on historical experience and other factors including expectations of future events that are believed to be reasonable under the circumstances.

In the opinion of the directors, the accounting estimates and judgements made in the course of preparing these financial statements, except as disclosed in Note 6, are not difficult, subjective or complex to a degree which would warrant their description as critical in terms of the requirements of IAS 1.

4. PROPERTY, PLANT AND EQUIPMENT

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Year ended 31 January				
Opening net book amount	81	89	55	72
Additions	2	14	2	1
Disposal	(1)	–	(1)	–
Disposal of depreciation	1	–	1	–
Depreciation	(26)	(22)	(18)	(18)
Closing net book amount	57	81	39	55
At 31 January				
Cost or valuation	193	192	161	160
Accumulated depreciation and impairment	(136)	(111)	(122)	(105)
Closing carrying amount	57	81	39	55

Depreciation charge for the financial year is included in operating and administrative expenses (Note 17).

5. LEASES

The Group and the Company have various lease agreements for ground rent which are all long-term in nature. The weighted average lessee's incremental borrowing rate applied to the lease liabilities is 5% (2024: 5%).

(i) Amounts recognised in the statement of financial position

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Right-of-use-assets				
Land	3,623	3,707	589	604
Lease Liabilities				
Current	37	23	13	–
Non-current	3,955	3,955	687	687
Total	3,992	3,978	700	687

(ii) Amounts recognised in the statement of comprehensive income

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Amortisation of right-of-use-assets (Note 17)	84	84	15	15
Interest expense (Note 20)	190	190	34	34

6. INVESTMENT PROPERTY

Group	2025	2024
	€'000	€'000
Year ended 31 January		
Opening net book amount	97,267	96,495
Additions	161	744
Transfer of investment property to related party	-	(557)
Fair value movements	2,000	585
Closing net book value	99,428	97,267
At 31 January		
Cost	72,898	72,737
Fair value movements	26,530	24,530
Net book amount	99,428	97,267

Additions for 2025 and 2024 pertain to commissioned finishings and fittings.

Net fair value movements noted above comprise the following:

Group	2025	2024
	€'000	€'000
Fair value gains		
Held as commercial property	-	585
Held for future development	2,000	-

Company	2025	2024
	€'000	€'000
Year ended 31 January		
Opening carrying amount	27,985	27,736
Additions	-	9
Fair value movements	2,000	240
Closing net book value	29,985	27,985

At 31 January		
Cost	5,430	5,430
Fair value movements	24,555	22,555
Net book amount	29,985	27,985

Company	2025	2024
	€'000	€'000
Fair value gains		
Held as commercial property	-	240
Held for future development	2,000	-

Fair value of property

The Group is required to analyse non-financial assets carried at fair value by level of the fair value hierarchy within which the recurring fair value measurements are categorised in their entirety (level 1, 2 or 3). The different levels of the fair value hierarchy have been defined as fair value measurements using:

- Quoted prices (unadjusted) in active markets for identical assets (Level 1);
- Inputs other than quoted prices included within Level 1 that are observable for the asset, either directly (that is, as prices) or indirectly (that is, derived from prices) (Level 2);
- Inputs for the asset that are not based on observable market data (that is, unobservable inputs) (Level 3).

On 31 January 2025, the Directors approved the valuations of the Group's and Company's investment properties. These valuations were determined on the basis of open market values after considering the intrinsic value of the property and net potential returns. During the financial year ending 31 January 2025, these valuations resulted in a net increase in the value of property classified under investment property amounting to €2 million (2024: €585,000) in the case of the Group and €2 million (2024: €240,000) in the case of the Company. The current year fair value gain was based on a series of offers received for the property from serious potential buyers as well as a court decision confirming title of a portion of land in the Group and Company's investment property portfolio. The prior year fair value gain was based on an a valuation assessment of the fair values of the Group's property portfolio by independent architects.

All the recurring property fair value measurements at 31 January 2025 use significant unobservable inputs and are accordingly categorised within level 3 of the fair valuation hierarchy. The Group's policy is to recognise transfers in and out of fair value hierarchy levels as of the beginning of the reporting period. There were no transfers between different levels of the fair value hierarchy during the year ended 31 January 2025.

A reconciliation from the opening balance to the closing balance of investment property for recurring fair value measurements categorised within level 3 of the fair value hierarchy, is reflected in the table above.

Valuation processes

The valuations of the properties are performed regularly on the basis of valuation reports prepared by independent and qualified valuers. These reports are based on both:

- information provided by the Group which is derived from the Group's financial systems and is subject to the Group's overall control environment; and
- assumptions and valuation models used by the valuers - the assumptions are typically market related. These are based on professional judgement and market observation.

The information provided to the valuers, together with the assumptions and the valuation models used by the valuers, are reviewed by the Chief Executive Officer. This includes a review of fair value movements over the period. When the Chief Executive Officer considers that the valuation report is appropriate, the valuation report is recommended to the Board. The Board considers the valuation report as part of its overall responsibilities.

Valuation techniques

The external valuations of the level 3 property have been performed using the discounted cash flow approach. Each property was valued using the method considered by the external valuers to be the most appropriate valuation method for that type of property; the method, together with the fair value measurements, was approved by the Board as described above.

In the case of the discounted cashflow approach the significant unobservable inputs include a rental rate per square meter (also in respect of comparable properties as described in the case of the sales comparison approach) and a capitalisation rate (applied at 5.2% - 6.5%).

In the case of the façade property, the discounted projected cash flows approach was applied taking into consideration the development plan and projected time frames. The significant unobservable inputs include annualised net cash inflows per square meter (driven by premium market rentable rates), an expected occupancy rate, a capitalisation rate (applied at 5.9%), and development costs (based on high quality finishes).

In the case for the property held for development, the adjusted comparative sales approach was used.

Information about fair value measurements using significant unobservable inputs (level 3)

GROUP

Description by class	Fair value	Valuation technique	Significant unobservable input	Range of unobservable inputs
	€'000			€
As at 31 January 2025				
Current use as commercial premises	79,428	Discounted cash flow approach	Rental rate per square meter	53 – 434
Held for future development	20,000	Comparative sales approach	Rate per square meter	1,471
As at 31 January 2024				
Current use as commercial premises	79,267	Discounted cash flow approach	Rental rate per square meter	53 – 434
Held for future development	18,000	Comparative sales approach	Rate per square meter	1,324

In respect of the discounted cash flow approach, the higher the annualised net cash inflows, and growth rate, the higher the fair value. Conversely, the lower the discount rate, the estimated development costs, and capitalisation rate used in calculating the annualised net cash inflows, the higher the fair value.

In view of the limited number of sales of similar properties in the local market, the valuations have been performed using unobservable inputs. The significant unobservable inputs to the sales comparison approach is generally a sales price per square metre related to transactions in comparable properties located in proximity to the company's property, with significant adjustments for differences in the size, age, exact location and condition of the property.

For this valuation approach, the highest and best use of properties which are held for future development differs from their current use. These assets mainly comprise properties which are currently partly used by tenants or which are currently vacant, and which would require development or refurbishment in order to access the maximum potential cash flows that may be generated from the properties' highest and best use.

In the case of the sales comparison approach and the capitalised rentals approach, the higher the sales price per square metre or the rental rate per square metre, the higher the resultant fair valuation. Conversely, the lower the required development cost per square metre or the rental capitalisation rate, the higher the resultant fair valuation.

The following amounts have been recognised in the statements of comprehensive income:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Rental income (Note 16)	5,520	4,216	991	837
Direct operating expenses arising from rental investment property (Note 5)	(84)	(84)	(15)	(15)

Direct operating expenses above relate to the amortisation of the right-of-use asset. In addition to the above, the Group and Company have incurred interest costs on the lease liabilities of €190,000 (2024: €190,000) and €34,000 (2024: €34,000) respectively classified under finance costs as disclosed in Note 5.

7. INVESTMENT IN SUBSIDIARIES

	Company	
	2025	2024
	€'000	€'000
Year ended 31 January		
Opening and closing net book amount	520	520
At 31 January		
Cost and carrying amount	520	520

During the financial year ended 31 January 2018, the Company entered into a promise of sale agreement to acquire the remaining 50% shareholding in Sliema Fort Company Limited from Food Chain Limited (a related party). This agreement is subject to approval by the Lands Authority as landlord of the leasehold property owned by this associate. In terms of the share acquisition agreement, the management and control of this associate is effectively held by the Company and accordingly this investment is being treated as an investment in subsidiary in the books of the Company and consolidated on a line by line basis in the Group accounts. The Company has made an advance payment amounting to €951,000 with respect to this acquisition. This amount is disclosed as an advanced payment under non-current assets in the statement of financial position.

The principal subsidiaries, all of which are unlisted, are disclosed in Note 28 to these financial statements.

8. TRADE AND OTHER RECEIVABLES

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Current				
Trade receivables	352	417	59	70
Amounts due from subsidiaries	-	-	34,481	33,897
Amounts due from related parties	132	87	-	-
Indirect taxation	2	2	-	-
Advance payments to suppliers	-	152	-	-
Prepayments and accrued income	833	791	223	119
	1,319	1,449	34,763	34,086

Amounts due from subsidiaries and related parties are unsecured, interest free and are repayable on demand. As at January, amounts owed by subsidiaries and related parties were fully performing hence were not impaired. The Group and Company's exposure to credit risk relating to trade and other receivables are disclosed in Note 2.

Trade receivables are stated net of provision for impairment.

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Provision on trade receivables	145	113	-	-

9. CASH AND CASH EQUIVALENTS

For the purposes of the statements of cash flows, the cash and cash equivalents at the end of the reporting period comprise the following:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Cash at bank and in hand	1,810	1,062	168	271

The Group assessed the impairment for all classes of assets under IFRS 9 and the identified expected credit loss on cash and cash equivalents for was not material and thus it was not reflected in the Group's and Company's financial statements.

10. SHARE CAPITAL AND SHARE PREMIUM

	Company	
	2025	2024
	€'000	€'000
Authorised:		
50,000,000 ordinary shares of €1 each	50,000	50,000
Issued and fully paid:		
42,000,003 ordinary shares of €1 each	42,000	42,000
Share premium	2,833	2,833

On 12 November 2019, the Company invited its shareholders to subscribe to a rights issue of 12,000,003 at an issue price of €1.25 per share on the basis of 2 shares for every 5 shares held.

As stated in the prospectus, the main intention was to obtain additional funds to primarily finance the Trident Park project. The issue was fully subscribed. The difference between the issue price of €1.25 per share and the nominal value of each share was accounted for in the Share Premium account. The related transaction costs amounting to €167,000 have been netted off against the share premium account.

11. FAIR VALUE GAINS RESERVE

	Group	
	2025	2024
	€'000	€'000
Non-current assets		
At beginning of year, net of deferred tax	10,042	9,516
Fair value movements on investment property, net of deferred tax	1,800	526
At 31 January	11,842	10,042
	Company	
	2025	2024
	€'000	€'000
Non-current assets		
At beginning of the year, net of deferred tax	7,762	7,546
Fair value movements on investment property, net of deferred tax	1,800	216
At 31 January	9,562	7,762

The fair value gains reserve was created on the fair valuation of the Group's and Company's investment property and property classified as held as commercial property. Related deferred tax was debited to this reserve.

This reserve is a non-distributable reserve.

12. DEFERRED TAXATION

Deferred taxes are calculated on all temporary differences under the liability method and are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates (and tax laws) that have been enacted by the end of the reporting period. The principal tax rate used is 35% (2024: 35%), with the exception of deferred taxation on the fair valuation of non-depreciable property which is computed on the basis applicable to disposals of immovable property, that is, a tax effect of 10% (2024: 10%) of the transfer value.

The movement in the deferred tax account is as follows:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
At the beginning of the year	2,682	2,704	2,798	2,773
Deferred tax on temporary differences arising on:				
Recognised directly in profit or loss (Note 21)	817	(22)	200	25
At end of year	3,499	2,682	2,998	2,798

Deferred income tax assets and liabilities are offset when the taxes concerned relate to the same fiscal authority. The following amounts are disclosed in the statement of financial position as follows:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Deferred tax assets	-	416	-	-
Deferred tax liabilities	(3,499)	(3,098)	(2,998)	(2,798)
	(3,499)	(2,682)	(2,998)	(2,798)

The balances at 31 January represent temporary differences on:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Fair value movements of investment property	(3,299)	(3,098)	(2,998)	(2,773)
Unutilised tax losses	336	416	-	-
Unutilised capital allowances	2,100	(968)	-	(24)
Temporary differences on non-current assets	(2,687)	968	-	-
Temporary differences from expected credit loss allowance	51	-	-	-
	(3,499)	(2,682)	(2,998)	(2,797)

13. TRADE AND OTHER PAYABLES

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Non-current				
Other payables	1,286	977	-	-
	1,286	977	-	-
Current				
Trade payables	305	829	28	3
Amounts owed to subsidiaries	-	-	2,796	2,449
Amounts owed to related parties	9	6	6	6
Indirect taxes and social security	309	225	21	116
Other payables	166	168	-	-
Rententions payable	1,084	2,870	-	-
Accruals and deferred income	2,105	2,174	366	418
	3,978	6,272	3,217	2,992
Total trade and other payables	5,264	7,249	3,217	2,992

Amounts owed to subsidiaries and related parties are unsecured, interest free and are repayable on demand. Other payables amounting to €1,286,000 (2024: €1,143,000) represent security deposits paid by tenants which will be refunded upon termination of lease agreement.

The Group and Company's exposure to liquidity risk relating to trade and other payables is disclosed in Note 2.

14. PROVISION FOR LIABILITIES AND CHARGES

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Non-current				
Provision for liabilities and charges	981	1,119	-	-

Provision for liabilities and charges amounting to €981,000 (2024: €1,119,000) relates to potential refund of initially recovered fiscal costs on capital expenditure incurred on office space within the Trident Park project that is expected to be leased out to entities that are not registered under Article 10 of the VAT Act.

15 . BORROWINGS

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Non-current				
Bank loan	26,736	26,244	-	-
Current				
Bank loan	1,570	1,369	-	-
Total borrowings	28,306	27,614	-	-

Movements in borrowings:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
At beginning of year	27,614	25,238	-	-
Drawdowns	2,135	3,259	-	-
Interest charges (Note 15)	1,106	1,182	-	-
Principal and interest repayments	(2,549)	(2,065)	-	-
Bank loan	28,306	27,614	-	-

The Group secured long-term borrowings from a third party bank during prior years to finance the Trident Park project.

The Group's banking facilities as at 31 January 2025 amounted to €30,206,000 (2024: €31,614,000). As at year end, the Group has unutilised bank facilities amounting to €1,900,000 (2024: €4,000,000).

The banking facilities have been granted to the Company's subsidiary, Trident Park Ltd, and are secured by a general hypothec over its assets, a special hypothec over its property, a pledge over its insurance policies together with an unsupported guarantee from its parent company.

The interest rate exposure of the borrowings of the Group was as follows:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
At variable rate	28,306	27,614	-	-

The weighted average effective interest rate at the end of the reporting period on the Group's bank loans was 3.95% (2024: 3.95%).

This note provides information about the contractual terms of the Group's and the Company's borrowings. For more information about the Group's and the Company's exposure to interest rate and liquidity risk, refer to Note 2.

Maturity of non-current bank borrowings:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Between 1 and 2 years	1,567	1,369	-	-
Between 2 and 5 years	6,279	5,477	-	-
Over 5 years	18,890	19,398	-	-
	26,736	26,244	-	-

16. REVENUE

All the Group and Company's revenue, which arises solely in Malta, is derived from rents receivable on properties rented out.

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Rental and other related income	5,520	4,216	991	837

17. EXPENSES BY NATURE

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Depreciation of property, plant and equipment (Note 4)	26	22	18	18
Amortisation charge of right-of-use asset (Note 5)	84	84	15	15
Directors remuneration (Note 19)	202	206	40	33
Employee benefit expense (Note 18)	430	430	94	65
Auditor's remuneration	51	45	33	-
Provision for impairment of receivables	31	113	-	-
Property related expenses	376	650	-	-
Other expenses	445	408	232	214
Other direct costs	260	108	-	-
Total operating and administrative expenses	1,905	2,066	432	345

Property related expenses, before recharges to tenants, amounted to €1,083,000 (2024: €1,049,000).

Auditor's fees

Fees charged by the auditor for services rendered during the financial periods ended 31 January 2025 and 2024 relate to the following:

	Group	
	2025	2024
	€'000	€'000
Annual statutory audit	51	45
Tax advisory and compliance services	15	14
Other assurance services	11	6
	77	65

Other non-assurance services have been charged to the Group by separate affiliated entities of the audit firm.

18. EMPLOYEE BENEFIT EXPENSE

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Wages and salaries	413	414	413	414
Social security costs	17	16	17	16
	430	430	430	430
Recharged to subsidiary	-	-	(336)	(366)
	430	430	94	64
Classified under:				
Statement of comprehensive income – Operating and administrative expenses	430	430	94	64

The average number of full time employees employed/recharged during the year.

	Group		Company	
	2025	2024	2025	2024
Administration	8	8	8	8

19. DIRECTORS' REMUNERATION

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Directors' remuneration paid	202	206	212	206
Recharged to subsidiary	-	-	(172)	(173)
	202	206	40	33

20. FINANCE COSTS

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Finance cost of lease liability	190	190	34	34
Interest costs	1,106	1,184	-	-
Other finance costs	34	122	-	-
	1,330	1,496	34	34

21. TAX EXPENSE

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Current tax expense	290	265	221	199
Deferred tax expense/(credit)	817	(22)	200	25
	1,107	243	421	224

The tax on the Group's and Company's profit before tax differs from the theoretical amount that would arise using the basic tax rate as follows:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Profit before tax	4,376	1,295	2,526	699
Tax on profit at 35%	1,532	453	884	244
Tax effect of:				
Expenses not allowable for tax purposes	196	183	160	146
Maintenance allowance on rental income	(48)	(58)	(38)	(45)
Income taxed at reduced rates	(99)	(197)	(85)	(63)
Tax rules applicable to immovable property	(500)	(144)	(500)	(58)
Unrecognised deferred tax in prior year	16	-	-	-
Other	10	6	-	-
Tax expense	1,107	243	421	224

22. CASH GENERATED FROM/(USED IN) OPERATIONS

Reconciliation of operating profit to cash generated from/(used in) operations:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Operating profit	3,706	2,206	559	492
Adjustments for:				
Depreciation of property, plant and equipment	26	22	18	18
Amortisation charge of right-of-use asset	84	84	15	15
Changes in working capital:				
Trade and other receivables	130	(283)	(677)	(830)
Trade and other payables	(1,806)	(2,711)	225	302
Cash generated from / (used in) operations	2,140	(682)	140	(3)

23. EARNINGS PER SHARE

Earnings per share is based on the profit for the financial year attributable to the shareholders of Trident Estates plc divided by the weighted average number of ordinary shares in issue during the year and ranking for dividend.

	Group	
	2025	2024
Profit from operations excluding fair value movements (€'000)	1,469	526
Profit from fair value movements (€'000)	1,800	526
Profit attributable to shareholders (€'000)	3,269	1,052
Weighted average number of ordinary shares in issue (thousands)	42,000	42,000
Earnings per share attributable to profits excluding fair value movements	0.035	0.013
Earnings per share attributable to fair value movements	0.043	0.013
Earnings per share for the year attributable to shareholders	0.078	0.025

Basic and diluted EPS equates to the same amount as there are no potentially diluted shares in issue.

24. COMMITMENTS

Capital commitments

Commitments for capital expenditure related to investment property not provided for in these financial statements are as follows:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Authorised and contracted	-	271	-	-

Operating lease commitments – where Group and Company are a lessor

These leases principally relate to property rentals. The future minimum lease payments receivable under non-cancellable operating leases are as follows:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
Not later than 1 year	4,853	4,086	871	938
Between 1 and 2 years	4,698	3,721	839	853
Between 2 and 3 years	3,460	3,142	506	819
Between 3 and 4 years	2,712	2,639	344	512
Between 4 and 5 years	2,088	1,747	71	155
Later than 5 years	3,954	4,746	103	174
	21,765	20,081	2,734	3,451

25. DIVIDENDS

The Board will be proposing to the forthcoming Annual General Meeting (AGM) the payment of a final net dividend for the year under review of €500,000 (equivalent to €0.0119 per share). Subject to AGM approval, this dividend will be paid to shareholders on the 26 June 2025.

26. RELATED PARTY TRANSACTIONS

The following companies (and their respective subsidiaries and jointly-controlled entities) are considered to be related parties by virtue of their shareholding in the Company:

	Percentage of shares held	
	2025	2024
	%	%
Farrugia Investments Limited	24.93	24.93
M.S.M. Investments Limited	25.06	25.06
Sciclunas Estates Limited	24.89	24.89

The remaining 25.12% of the shares are widely held. The shareholdings of the above-mentioned companies remain the same despite the rights issue which took place during the year.

The directors make particular reference to the fact that Simonds Farsons Cisk plc and its subsidiaries are considered to be related parties due to common directors and the common shareholding.

The following operational transactions were carried out with related parties:

	Group		Company	
	2025	2024	2025	2024
	€'000	€'000	€'000	€'000
<i>From related parties</i>				
- Rental income	786	951	572	642
Expenditure for goods and services				
<i>From parent and related parties</i>				
- Recharged payroll expenses	-	114	-	-
- Transfer of investment property to related party	-	-	(698)	(636)

Key management personnel compensation for 2025 and 2024, consisting of directors' and senior management remuneration, is disclosed as follows:

	Group	
	2025	2024
	€'000	€'000
Directors	202	206
Senior Management	350	366
	552	572

Amounts due from/to fellow subsidiaries, are disclosed in Notes 8 and 13 of these financial statements

27. STATUTORY INFORMATION

Trident Estates plc is a public limited liability company incorporated in Malta.

28. SUBSIDIARIES

The principal subsidiaries at 31 January 2025 and 2024 are shown below:

	Registered office	Principal activities	Percentage of shares held	
			2025	2024
			%	%
Mensija Catering Company Limited	Trident Park Notabile Gardens, No. 4 Level 2, Mdina Road, Zone 2, Central Business District, Birkirkara	Property leasing	100	100
Neptune Properties Limited	Trident Park Notabile Gardens, No. 4 Level 2, Mdina Road, Zone 2, Central Business District, Birkirkara	Non-operating	100	100
Trident Park Limited	Trident Park Notabile Gardens, No. 4 Level 2, Mdina Road, Zone 2, Central Business District, Birkirkara	Property development and leasing	100	100
Sliema Fort Company Limited	Trident Park Notabile Gardens, No. 4 Level 2, Mdina Road, Zone 2, Central Business District, Birkirkara	Property leasing	50	50

29. COMPARATIVE INFORMATION

Comparative figures disclosed in the main components of these financial statements have been reclassified to conform with the current year's presentation format for the purpose of fairer presentation.

SHAREHOLDER INFORMATION

Directors' interests in the share capital of the company

	Ordinary shares held as at 31 January 2025	Ordinary shares held as at 30 April 2025
Mr Louis A. Farrugia	42,313	42,313
Mr Michael Farrugia	7,773	7,773
Mr Matthew Marshall	381,123	381,123

Directors' interests listed above are inclusive of shares held in the name of the relative spouse and minor children as applicable.

Mr Louis A. Farrugia has beneficial interest in Farrugia Investments Limited directly and through Farrugia Holdings Limited. Mr Michael Farrugia has beneficial interest in Farrugia Investments Limited through Farrugia Holdings Limited.

There has been no movement in the above stated shareholdings during the period from 31 January 2025 to 30 April 2025.

Shareholders holding 5% or more of the equity share capital as at 30 April 2025

Ordinary shares

	Number of shares	Percentage holding
M.S.M. Investments Limited	10,523,255	25.06%
Farrugia Investments Limited	10,471,062	24.93%
Sciclunas Estates Limited	10,453,489	24.89%

Shareholding details

As at 30 April 2025, the company's issued share capital was held by the following shareholders:

	Number of shareholders
Ordinary shares at €1.00 each	1,669

The holders of the Ordinary shares have equal voting rights.

Number of shareholders as at 30 April 2025

	Number of shareholders	Number of shares	Percentage holding
Ordinary shares of €1.00 each			
Up to 500 shares	522	120,755	0.29%
501 – 1,000	293	217,239	0.52%
1,001 – 5,000	589	1,350,125	3.21%
More than 5,000	265	40,311,884	95.98%
Totals	1,669	42,000,003	100.00%

Nadine Magro

Company Secretary

Trident Park, Notabile Gardens, No.4 – Level 0, Mdina Road, Zone 2, Central Business District, Birkirkara CBD 2010, Malta
Telephone (+356) 2381 4297

INDEPENDENT AUDITOR'S REPORT



TO THE SHAREHOLDERS OF TRIDENT ESTATES PLC

Report on the audit of the financial statements

Our opinion

In our opinion:

- The Group financial statements and the Parent Company financial statements (the “financial statements”) of Trident Estates plc give a true and fair view of the Group and the Parent Company’s financial position as at 31 January 2025, and of their financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards (‘IFRSs’) as adopted by the EU; and
- The financial statements have been prepared in accordance with the requirements of the Maltese Companies Act (Cap. 386).

Our opinion is consistent with our additional report to the Audit Committee.

What we have audited

Trident Estates plc’s financial statements comprise:

- the Consolidated and Parent Company statements of financial position as at 31 January 2025;
- the Consolidated and Parent Company statements of comprehensive income for the year then ended;
- the Consolidated and Parent Company statements of changes in equity for the year then ended;
- the Consolidated and Parent Company statements of cash flows for the year then ended; and
- the notes to the financial statements, comprising material accounting policy information and other explanatory information.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Financial Statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group and the Parent Company in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code) together with the ethical requirements of the Accountancy Profession (Code of Ethics for Warrant Holders) Directive issued in terms of the Accountancy Profession Act (Cap. 281) that are relevant to our audit of the financial statements in Malta. We have fulfilled our other ethical responsibilities in accordance with these Codes.

To the best of our knowledge and belief, we declare that non-audit services that we have provided to the parent company and its subsidiaries are in accordance with the applicable law and regulations in Malta and that we have not provided non-audit services that are prohibited under Article 18A of the Accountancy Profession Act (Cap. 281).

The non-audit services that we have provided to the parent company and its subsidiaries, in the period from 1 February 2024 to 31 January 2025, are disclosed in Note 17 to the financial statements.

Our audit approach

Overview



- Overall group materiality: €1,042,000, which represents approximately 1% of total assets
- The Group is composed of five (5) components all located in Malta.
- The Group auditor visited the Group’s office in Birkirkara, Malta.
- The Group auditor carried out a full scope audit of the Group and Parent Company financial statements, as well as the financial statements of the subsidiaries.
- Valuation of investment property of the Group and the Parent Company



As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements. In particular, we considered where the directors made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

Materiality

The scope of our audit was influenced by our application of materiality. An audit is designed to obtain reasonable assurance whether the financial statements are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Based on our professional judgement, we determined certain quantitative thresholds for materiality, including the overall group materiality for the financial statements as a whole as set out in the table below. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

Overall Group materiality	€1,042,000
How we determined it	Approximately 1% of total assets
Rationale for the materiality benchmark applied	We chose total assets as the benchmark because, in our view, it is the benchmark against which the underlying value of real estate companies is most commonly measured by users, and is a generally accepted benchmark. We chose 1% which is within the range of quantitative materiality thresholds that we consider acceptable.

We agreed with the Audit Committee that we would report to them misstatements identified during our audit above €104,200 as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the Key audit matter
Valuation of investment property of the Group and the Parent Company	<p>We evaluated the methodology adopted in the valuations, the adequacy of the underlying documentation, including the competence of the third-party valuer engaged in 2024, which included due consideration of their qualifications and expertise. We discussed with the management, the valuation approaches adopted, the key valuation assumptions and other judgements made in arriving at their conclusions with respect to the property valuations.</p> <p>We reviewed the valuation approaches adopted and underlying assumptions applied in the property valuations in order to assess the reasonableness of the fair value assigned to the properties. We engaged our own in-house valuation experts to review the discounted cash flow or comparative sales valuations, depending on the nature of the property.</p> <p>We reviewed the key parameters adopted by the Group and Parent Company in these valuations including reconciling the data to underlying current and projected lease agreements and compared the key parameters to those provided by management.</p> <p>We discussed the valuations with the directors and concluded, based on our work, that the Group’s and Company’s property valuations were within an acceptable range of values.</p>

INDEPENDENT AUDITOR'S REPORT – CONTINUED

TO THE SHAREHOLDERS OF TRIDENT ESTATES PLC



How we tailored our Group audit scope

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

The Group auditor performed all of this work by applying the overall group materiality, together with additional procedures performed on the consolidation. This gave us sufficient appropriate audit evidence for our opinion on the Group financial statements as a whole.

Other information

The directors are responsible for the other information. The other information comprises all of the other information in the Annual Financial Report (but does not include the financial statements and our auditor's report thereon).

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon except as explicitly stated within the *Report on other legal and regulatory requirements*.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors and those charged with governance for the financial statements

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with IFRSs as adopted by the EU and the requirements of the Maltese Companies Act (Cap. 386), and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group or the Parent Company to cease to continue as a going concern.

INDEPENDENT AUDITOR'S REPORT – CONTINUED

TO THE SHAREHOLDERS OF TRIDENT ESTATES PLC



- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

Report on compliance with the requirements of the European Single Electronic Format Regulatory Technical Standard (the "ESEF RTS"), by reference to Capital Markets Rule 5.55.6

We have undertaken a reasonable assurance engagement in accordance with the requirements of Directive 6 issued by the Accountancy Board in terms of the Accountancy Profession Act (Cap. 281) - the Accountancy Profession (European Single Electronic Format) Assurance Directive (the "ESEF Directive 6") on the Annual Financial Report of Trident Estates plc for the year ended 31 January 2025, entirely prepared in a single electronic reporting format.

Responsibilities of the directors

The directors are responsible for the preparation of the Annual Financial Report, including the consolidated financial statements and the relevant mark-up requirements therein, by reference to Capital Markets Rule 5.56A, in accordance with the requirements of the ESEF RTS.

Our responsibilities

Our responsibility is to obtain reasonable assurance about whether the Annual Financial Report, including the consolidated financial statements and the relevant electronic tagging therein, complies in all material respects with the ESEF RTS based on the evidence we have obtained. We conducted our reasonable assurance engagement in accordance with the requirements of ESEF Directive 6.

Our procedures included:

- Obtaining an understanding of the entity's financial reporting process, including the preparation of the Annual Financial Report, in accordance with the requirements of the ESEF RTS.
- Obtaining the Annual Financial Report and performing validations to determine whether the Annual Financial Report has been prepared in accordance with the requirements of the technical specifications of the ESEF RTS.
- Examining the information in the Annual Financial Report to determine whether all the required taggings therein have been applied and whether, in all material respects, they are in accordance with the requirements of the ESEF RTS.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Opinion

In our opinion, the Annual Financial Report for the year ended 31 January 2025 has been prepared, in all material respects, in accordance with the requirements of the ESEF RTS.

Other reporting requirements

The Annual Financial Report 2024/25 contains other areas required by legislation or regulation on which we are required to report. The Directors are responsible for these other areas.

INDEPENDENT AUDITOR'S REPORT – CONTINUED

TO THE SHAREHOLDERS OF TRIDENT ESTATES PLC



The table below sets out these areas presented within the Annual Financial Report, our related responsibilities and reporting, in addition to our responsibilities and reporting reflected in the Other information section of our report. Except as outlined in the table, we have not provided an audit opinion or any form of assurance.

Area of the Annual Financial Report 2024/25 and the related Directors' responsibilities	Our responsibilities	Our reporting
Directors' report The Maltese Companies Act (Cap. 386) requires the directors to prepare a Directors' report, which includes the contents required by Article 177 of the Act and the Sixth Schedule to the Act.	<p>We are required to consider whether the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.</p> <p>We are also required to express an opinion as to whether the Directors' report has been prepared in accordance with the applicable legal requirements.</p> <p>In addition, we are required to state whether, in the light of the knowledge and understanding of the Company and its environment obtained in the course of our audit, we have identified any material misstatements in the Directors' report, and if so to give an indication of the nature of any such misstatements.</p>	<p>In our opinion:</p> <ul style="list-style-type: none"> the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and the Directors' report has been prepared in accordance with the Maltese Companies Act (Cap. 386). <p>We have nothing to report to you in respect of the other responsibilities, as explicitly stated within the <i>Other information</i> section.</p>
Corporate Governance Statement The Capital Markets Rules issued by the Malta Financial Services Authority require the directors to prepare and include in the Annual Financial Report a Statement of Compliance with the Code of Principles of Good Corporate Governance within Appendix 5.1 to Chapter 5 of the Capital Markets Rules. The Statement's required minimum contents are determined by reference to Capital Markets Rule 5.97. The Statement provides explanations as to how the Company has complied with the provisions of the Code, presenting the extent to which the Company has adopted the Code and the effective measures that the Board has taken to ensure compliance throughout the accounting period with those Principles.	<p>We are required to report on the Statement of Compliance by expressing an opinion as to whether, in light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have identified any material misstatements with respect to the information referred to in Capital Markets Rules 5.97.4 and 5.97.5, giving an indication of the nature of any such misstatements.</p> <p>We are also required to assess whether the Statement of Compliance includes all the other information required to be presented as per Capital Markets Rule 5.97.</p> <p>We are not required to, and we do not, consider whether the Board's statements on internal control included in the Statement of Compliance cover all risks and controls, or form an opinion on the effectiveness of the Company's corporate governance procedures or its risk and control procedures.</p>	<p>In our opinion, the Statement of Compliance has been properly prepared in accordance with the requirements of the Capital Markets Rules issued by the Malta Financial Services Authority.</p> <p>We have nothing to report to you in respect of the other responsibilities, as explicitly stated within the <i>Other information</i> section.</p>
Remuneration report The Capital Markets Rules issued by the Malta Financial Services Authority require the directors to prepare a Remuneration report, including the contents listed in Appendix 12.1 to Chapter 12 of the Capital Markets Rules	<p>We are required to consider whether the information that should be provided within the Remuneration report, as required in terms of Appendix 12.1 to Chapter 12 of the Capital Markets Rules, has been included.</p>	<p>In our opinion, the Remuneration report has been properly prepared in accordance with the requirements of the Capital Markets Rules issued by the Malta Financial Services Authority.</p>

INDEPENDENT AUDITOR’S REPORT – CONTINUED

TO THE SHAREHOLDERS OF TRIDENT ESTATES PLC



Area of the Annual Financial Report 2024/25 and the related Directors’ responsibilities	Our responsibilities	Our reporting
	<p>Other matters on which we are required to report by exception</p> <p>We also have responsibilities under the Maltese Companies Act (Cap. 386) to report to you if, in our opinion:</p> <ul style="list-style-type: none">• adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us.• the financial statements are not in agreement with the accounting records and returns.• we have not received all the information and explanations which, to the best of our knowledge and belief, we require for our audit. <p>We also have responsibilities under the Capital Markets Rules to review the statement made by the directors that the business is a going concern together with supporting assumptions or qualifications as necessary.</p>	<p>We have nothing to report to you in respect of these responsibilities.</p>

Other matter – use of this report

Our report, including the opinions, has been prepared for and only for the Parent Company’s shareholders as a body in accordance with Article 179 of the Maltese Companies Act (Cap. 386) and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior written consent.

Appointment

We were first appointed as auditors of the Company on 25 October 2000. Our appointment has been renewed annually by shareholder resolution representing a total period of uninterrupted engagement appointment of 24 years. The Company became listed on a regulated market on 30 January 2018.

Stefan Bonello

Principal

For and on behalf of
PricewaterhouseCoopers
78, Mill Street
Zone 5, Central Business District
Qormi
Malta

29 May 2025



